

GOVERNANCE, JUSTICE, LAW AND ORDER SECTOR (GJLOS)

REPORT

FOR

MEDIUM TERM EXPENDITURE FRAMEWORK (MTEF) PERIOD 2012/13-2014/15

JANUARY 2012

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EXECUTIVE SUMMARY

The Governance, Justice, Law and Order Sector (GJLOS) comprises the Ministry of State for Provincial Administration and Internal Security, Ministry of State for Immigration and Registration of Persons, Office of the Vice President and Ministry of Home Affairs, Ministry of Justice, National Cohesion and Constitutional Affairs, State Law Office, Office of the Director of Public Prosecutions, Judiciary, Ethics and Anti-Corruption Commission, Human Rights Commission, National Police Service Commission, Independent Electoral and Boundaries Commission and Commission for Implementation of the Constitution.

The Autonomous and Semi Autonomous Government Agencies (AGAs &SAGAs) in the sector includes the Kenya Copyright Board; Witness Protection Agency; Kenya School of Law (KSL); National Council for Law Reporting, National Campaign Against Drug Abuse Authority (NACADAA) the Kenya Law Reform Commission (KLRC) and National Crime Research Centre and the Office of the Registrar of Political Parties.

The Sector plays a significant role in providing a stable environment for the thriving of political, social and economic development of the country. Specifically the role includes provision of security, Prosecution services, management of electoral and boundaries, ensuring good governance and accountability in public resources, registration and regulation of political parties, facilitate and oversee constitution implementation, protecting and promoting Human Rights, rehabilitation, reintegration and resettlement of custodial and non-custodial offenders, providing migration services, maintaining law and order in the country, Judicial & Legal services and promotion of cohesion, transparency and integrity.

In carrying out its mandate, the Sector is guided by its Vision which is *to achieve a secure, just, democratic, accountable, transparent and conducive environment for a globally competitive and prosperous Kenya.*

The mission of the Sector is to ensure efficient and effective leadership which is accountable, create a secure environment, establish and strengthen governance institutions, for the achievement of socio-economic and political development.

The sector is implementing a number of programmes which include: Security Services, National Administration and societal order, National Campaign Against Drug and Substance Abuse, Government Printing Services, Correctional Services, Betting and Lottery Services, National Cohesion, National Integrated Civic Education, Sector Wide Policy and Reform Coordination, Legal Education and Policy, Legal services to government and public, Judicial Service, Management of Electoral Process in Kenya, Review of electoral and administrative boundaries, Registration, Regulation and Funding of Political Parties, Ethics and Anti-Corruption, Population Registration, Immigration Services, Public Prosecution Services, Protection and Promotion of

Human Rights, Implementation of the Constitution among others. In addition, the sector continues to implement the various flagship projects identified under the MTP 2008-2012

In the current Financial Year 2011/12 the Sector received a total of Kshs. 110,646 million with recurrent receiving Kshs. 97,772 million and development Kshs.12,874 million. The sector has been allocated Kshs. 118,177 in the 2012/13 financial year with recurrent receiving Kshs. 102,886 million and development Kshs.15,311 million. In order to implement the programmes identified in this report, the Sector requires Ksh 222,093 in the 2012/13 financial year of which recurrent requires Kshs. 174,861 million and development Kshs.47,232 million. The sector has a financing gap of Kshs. 103,813 million which is composed of Kshs. 72,089 million and Kshs. 31,724 million in recurrent and development votes respectively.

The Sector Resources have been shared according to prioritization of the programmes and this was based on emerging County issues, Constitutional requirements, Sub-Sector objectives and core mandates, expected output/results of the programmes, linkages with other programmes and linkage with Vision 2030 objectives; Other factors considered are cross cutting issues which include Security; Corruption; Governance; Legislation; awareness on public services, Public Sector reforms and Drug and Substance Abuse. Consideration of all these issues and prioritizing them is a major factor in allocation of resources to the different programmes within the GJLO Sector.

The Sector faced various challenges and constraints during implementation of its programmes including: Insufficient budgetary provision; delay in release of funds/Exchequer which did not take into account the cash flow projections and the requirement of the Accounting Units; Inadequate human resource; slow adoption of modern technology; weak/lack of coordination and linkages of MDAs where certain roles are shared; obsolete/inadequate equipment which hinder efficiency; inadequate capacity for Monitoring and Evaluation; inadequate working environment for some MDAs; and outdated legal framework which require review, among others.

The sector will endeavour to provide an enabling environment upon which other institutions can flourish. It will play a pivotal role to enable other Institutions to achieve their goals and objectives. It is against this background that the sector's budgetary requirements and the budgetary ceiling need to be critically addressed. The Constitution has further provided for expanded mandate for the Sector. There is need therefore to provide adequate resources during the current MTEF period 2012/13-2014/2015 especially with the forth coming county and national governments.

The sector has strived to utilize its allocated resources to ensure the mandates and functions of the various agencies are effectively implemented. It is worth noting that the rule of law, justice and order remain a key driver for the economic growth. The report has identified inadequate human resource capacity, financial constraints, institutional strengthening, implementation of the

constitution and civic education as some of the key issues to be addressed. It is expected that the on-going public sector reforms will go a long way to assist the sector implement the planned activities during the MTEF period effectively and efficiently.

CHAPTER ONE: INTRODUCTION

1.1. Background

The Governance, Justice, Law and Order Sector (GJLOS) consists of twelve (12) sub sectors, namely Ministry of State for Provincial Administration and Internal Security (PAIS), Office of the Vice President and Ministry of Home Affairs (OVP & MoHA), Ministry of Justice, National Cohesion and Constitutional Affairs (MOJNCCA), Ministry of Immigration and Registration of Persons (MIRP), State Law Office (SLO), the Judiciary, Ethics and Anti-Corruption Commission (EACC), the Independent Electoral and Boundaries Commission (IEBC), Office of the Director of Public Prosecutions (ODPP), Commission for the Implementation of the Constitution (CIC), National Police Service Commission (NPSC), and Kenya National Commission on Human Rights(KNCHR).

Following the promulgation of the Constitution in August, 2010, a number of institutions were established within the Sector while some existing ones were restructured. The newly established institutions are the National Police Service Commission (NPSC), the Constitution Implementation Commission (CIC), and the Office of the Director of Public Prosecutions (ODPP). The Judicial Service Commission was revamped and reconstituted; the IIEC and IEBRC were merged to become the Independent Electoral and Boundaries Commission. The Kenya Anti-Corruption Commission became the Ethics and Anti- Corruption Commission (EACC).

These sub-sectors play an important role in providing a stable environment for political, social and economic development of the country as outlined in the Vision 2030. The Sector has a responsibility of providing security, coordination of national government business, peace building and conflict management, reforming of laws, promotion and protection of human rights, administration of and access to justice, legal advice to Government agencies, ensuring good

governance and accountability in the use of public resources, management of electoral process, delimitation of electoral and administrative boundaries, rehabilitation, reintegration and resettlement of custodial and noncustodial offenders, providing population registration, migration services, spearheading constitutional reforms ,implementation of the Constitution, and maintaining law and order.

During the preparation of this Sector Report, key considerations based on the Constitution, Kenya Vision 2030, Medium Term Plan 2008-2012 and the socio-economic environment were taken into account. Over the last three years, this Sector has initiated a number of programmes whose achievements include the promulgation and implementation of the Constitution, recovery of public assets illegally acquired, corruption prevention and public education, reduction in crime levels, provision of improved housing facilities for the security forces, intensified border patrols to curb proliferation of illicit small arms and light weapons as well as illegal immigrants in the country. In addition to the above achievements, the Sector has been instrumental in spearheading national healing and reconciliation, especially in those areas affected by the 2007-2008 post-election violence.

Other significant achievements of the Sector include:- computerization of the companies' registry, renovation and refurbishment of the former income tax house to a modern law court, the establishment of community policing, creation of additional Administrative units, improved rehabilitation of the convicts and other offenders, decongestion of prisons, equipping and retraining of the police, prisons and other staff, the increased awareness on corruption, and decentralization of passports' issuance system to Garissa, Eldoret, Embu, Nakuru, London and, Washington.

In addition, a wide range of laws have been prepared and enacted during the period under review. These include:- the Judicial Service Act; the Commission for the Implementation of the Constitution Act; the Supreme Court Act; Kenya Citizenship and Immigration Act; the Vetting of Judges and Magistrates Act; the National Police Service Act; the National Police Service Commission Act; the Independent Electoral and Boundaries Commission Act; the Elections Act; the Kenya National Human Rights Commission Act; the Ethics and Anti-Corruption Commission Act; the Political Parties Act; the Organized Crime Act; the Anti-Money Laundering Act; the Merchant Shipping Act, and the Counter-trafficking in Persons Act, among others.

1.2. Sector Vision and Mission

The execution of the Sector's programmes/projects is guided by the Sector's vision, mission and objectives, which are outlined as follows:

1.2.1. Vision

A secure, just, cohesive, democratic, accountable, transparent and conducive environment for a globally competitive and prosperous Kenya.

1.2.2. Mission

To ensure effective and accountable leadership, promote a just, democratic and secure environment and establish strong governance institutions to empower citizens, for the achievement of socioeconomic and political development.

1.3. Strategic Goals/Objectives of the Sector

The broad goals/objectives of the Sector are to:

- a) Facilitate the implementation of the Constitution
- b) Ensure public safety and security.
- c) Maintain law and order
- d) Improve access to justice to all Kenyans
- e) Strengthen governance institutions
- f) Decentralize the delivery of services
- g) Enhance the security of identification, registration and travel documents
- h) Prevent and combat the occurrence of corruption and economic crimes, trace, recover and restitute corruptly acquired assets.
- i) Regulate and control the gaming industry to realize Government Revenue and protect the public from exploitation by illegal gambling operators.
- j) Ensure the promotion and protection of human rights
- k) Enhance the capacity of printing, supply and security of government documents.

- 1) Improve the custodial facilities, supervision, rehabilitation, reintegration and resettlement of offenders and vulnerable groups.
- m) Provide coherent coordination and implementation of reforms within the Sector
- n) Reform and modernize the electoral processes to deliver free, fair and credible elections.
- o) Promote National Values and ethics, ethnic harmony and cohesion
- p) Register, regulate and fund political parties.

1.4. Sub-Sectors and their Mandates

To achieve the sector's policy objectives, the sub-sectors will undertake the following key mandates as stipulated in the Constitution and Presidential Circular No. 1 of 2008 on the Organization of the Government of Kenya:

1.4.1. Provincial Administration and & Internal Security

The mandate of the Ministry is:

- Provincial Administration,
- Kenya Police,
- Administration Police,
- Government Press,
- Management of national boundaries,
- National Campaign Against Drug Abuse Authority,
- Government Reception,
- Disaster and Emergency Response Co-ordination,
- National Disaster Operations Centre,
- Security of airstrips,
- Maintenance of security roads,
- Mt. Kenya School of Adventure and leadership, and
- Peace building and conflict management.

1.4.2. Office of the Vice President and Ministry of Home Affairs

The Office of Vice President and Ministry of Home Affairs (OVP & MoHA) has a two-part mandate:

The Office of the Vice President's mandate is:

- Principal Assistant to the President
- Leader of Government Business in the National Assembly

The Ministry of Home Affairs' mandate is

- Formulate policy that will anchor the ministry's programs, projects and activities
- Contain offenders in safe custody and rehabilitate such offenders, including offenders on non-custodial sentence
- Resettle and reintegrate offenders in the community
- Generate and provide information to courts
- License, authorize and supervise gaming activities
- Empower vulnerable groups.

1.4.3. National Police Service Commission

The Commission is one of the new institutions established by the Constitution, and its mandates are:

- Recruitment and appointment of National Police Service officers
- Confirmation of appointments
- Promotions and transfers within the National Police Service
- Disciplinary control over and removal of persons holding offices within the National Police Service
- Standards and qualifications of the members of the National Police Service
- Remunerations and benefits for the National Police Service

1.4.4. Immigration and Registration of Persons

The mandate of the Ministry of State for Immigration and Registration of Persons is:

- Management of Immigration services and issuance of travel documents.
- Registration of persons; births and deaths and issuance of IDs and certificates
- Management of refugees and aliens
- Management of the Integrated Population Registration System (IPRS)

1.4.5. Ministry of Justice, National Cohesion and Constitutional Affairs The mandate of the Ministry is:

- Legal Policy
- Policy on Administration of Justice
- Policy on National Cohesion
- Constitutional Affairs
- Constitutional Review
- Anti-Corruption Strategies, Integrity and Ethics
- Legal Aid and Advisory Services
- Governance, Justice, Law and Sector Coordination
- Human Rights and Social Justice
- Truth, Justice and Reconciliation Commission
- Kenya Law Reform Commission
- Legal Education and the Kenya School of Law

1.4.6. Commission for the Implementation of the Constitution

The Mandate of the CIC as stipulated in the Constitution and the CIC Act 2010 include to:

• Monitor, facilitate and oversee the development of legislation and administrative procedures required to implement the Constitution

- Coordinate with the Attorney-General (AG) and the Kenya Law Reform Commission (KLRC) in preparing for tabling in Parliament, the legislation required to implement the Constitution
- Report regularly to the Constitutional Implementation Oversight Committee (CIOC) on;
 - (i) progress in the implementation of the Constitution; and
 - (ii) any impediments to the implementation process;

Work with each constitutional commission to ensure that the letter and spirit of the Constitution is respected

State Law Office

The mandate of the State Law Office is:-

- Acting as the principal legal adviser to the Government.
- Representing the national government in court or in any other legal proceedings to which the national government is a party, other than criminal proceedings
- Undertaking civil litigation, arbitration, and alternative dispute resolution on behalf of the Government.
- Reviewing and overseeing legal matters pertaining to Public Trustee and administration of estates and trusts.
- Negotiating, drafting and vetting of local and international instruments, treaties and agreements involving the Government and its Institutions.
- Adjudicating complaints made against practising advocates, firms of Advocates, a member or employee thereof and where necessary ensuring that disciplinary action is taken.
- Undertaking drafting of bills, subsidiary legislation, notices of appointment to state corporations, constitutional offices and public offices and review of laws
- Reviewing and overseeing legal matters pertaining to registration of companies, business names, societies, adoptions, marriages, among others.

1.4.7. The Office of the Director of Public Prosecutions

The Office of the Director of Public Prosecutions is a newly established Office under the Constitution charged with the following mandates:

• To exercise prosecutorial powers by: -

- Instituting and undertaking criminal proceedings against any person. These proceedings may be instituted before any court other than a court martial;
- Taking over and continuing any criminal proceedings instituted or undertaken by another person or authority; and
- o Discontinuing at any stage before judgment is delivered any criminal proceedings.
- To direct the Inspector-General of the National Police Service to investigate any information or allegation of criminal conduct;
- To ensure due regard to the public interest, the interest of the administration of justice and the prevention and avoidance of abuse of legal process.
- To represent the State in all criminal cases, criminal applications and appeals.
- To advise Government Ministries, Departments and State Corporations on matters pertaining to the application of criminal law.
- To monitor the training, appointment, and gazettement of Public Prosecutors in Statutory Corporations.

1.4.8. The Judiciary

The mandate of the Judiciary is the administration of Justice and judicial matters through the

- Supreme Court,
- Court of Appeal,
- High Court,
- Magistrates Courts,
- Kadhis' Courts,
- Judicial Service Commission
- National Council for Law Reporting,
- Auctioneer's Licensing Board,
- Tribunals and Boards,
- Alternative Dispute Resolution mechanisms

1.4.9. Kenya National Commission on Human Rights

This Constitution restructured the commissions under Article 59 replacing the one which was established under the Kenya National Commission on Human Rights Act, of 2002. The Commission has the following broad mandates:

- Acting as a watchdog over the Government in the area of human rights (protection mandate).
- Playing a key leadership role in advising and moving the country towards becoming a human rights state (promotion mandate).

1.4.10. Independent Electoral and Boundaries Commission (IEBC)

- By Article 88(4) of the Constitution, the mandate of the Commission is outlined as follows:
- The continuous registration of citizens as voters;
- The regular revision of the voters' roll;
- The delimitation of constituencies and wards in accordance with the Constitution;
- The regulation of the process by which parties nominate candidates for elections;
- The settlement of electoral disputes, including disputes relating to or arising from nominations, but excluding election petitions and disputes subsequent to the declaration of election results;
- The registration of candidates for election;
- voter education;
- The facilitation of the observation, monitoring and evaluation of elections;
- The regulation of the amount of money that may be spent by or on behalf of a candidate or party in respect of any election;
- The development and enforcement of a code of conduct for candidates and parties contesting elections;
- The monitoring of compliance with the legislation required by Article 82 (1) (b) of the Constitution relating to nomination of candidates by parties;
- The investigation and prosecution of electoral offences by candidates, political parties or their agents pursuant to Article 157(12) of the Constitution;
- The use of appropriate technology and approaches in the performance of its functions.

1.4.11. Ethics and Anti-Corruption Commission (EACC)

The mandate of the Ethics and Anti-Corruption Commission (EACC), the newly re-constituted Commission that took over from the defunct Kenya Anti-Corruption Commission (KACC) is to;

- Combat and prevent corruption through enforcement of the law,
- Trace, recover and restitute to the public, wealth acquired through acts of corruption or economic crimes in Kenya or elsewhere,
- Educate the public, Promote ethics and enlist public support against corruption
- Provide preventive services

1.5. Autonomous and Semi Autonomous Government Agencies (SAGAs) The Sector has eight (8) Autonomous and Semi Autonomous Government Agencies that perform specialized functions as described below:

1.5.1. National Campaign Against Drug Abuse Authority (NACADAA) The National Campaign Against Drug Abuse Authority role is to develop policy and mount campaigns on the prevention and management of alcohol and narcotic drug abuse.

1.5.2. Kenya School of Law (KSL)

The Kenya School of Law undertakes practical training in law and other related disciplines in the legal sector. It therefore contributes to the sector through organizing and conducting various legal education training programmes, courses, and research projects.

1.5.3. National Anti-Corruption Steering Committee (NACSC)

The National Anti-Corruption Steering Committee (NACCSC) implements a National Anticorruption Campaign Project aimed at raising public awareness against corruption. It targets all parts of the country and aimed at fundamentally changing the behavior, practices, culture and attitudes of Kenyans towards corruption.

1.5.4. National Cohesion and Integration Commission (NCIC)

The NCIC has a broad mandate of handling issues of national cohesion and integration, tackling inequality and consolidating cohesion and unity. It contributes to the Sector in achieving the objective of national cohesion and reconciliation. During the period under review, the Commission engaged in various communities as stakeholders, received and processed complaints regarding discrimination, hate speech, and hosted a national cohesion/elders conference.

1.5.5. Kenya Copyright Board

The Kenya Copyright Board was established in 2003, in accordance with the provisions of the Copyright Act 2001. The main functions of the Copyright Board are:

- Administration of copyright and related rights in Kenya
- Training and sensitization on copyright and related rights in Kenya
- Revision of copyright laws
- Establishment and maintenance of Data Bank on copyright works
- Enforcement of copyright and related rights
- Creation of institutional and legal structures for administration

1.5.6. National Crime Research Centre (NCRC)

The main mandate of the National Crime Research Centre (NCRC) is to carry out research into the causes of crime and its prevention and to disseminate research findings to such institutions as the Council may from time to time determine for appropriate action.

1.5.7. National Council for Law Reporting.

The National Council for Law Reporting (NLRC) is charged with the sole mandate of preparing and publishing the Kenya Law Reports which contain judgments, rulings and opinions of the Superior Courts.

1.5.8. Auctioneers Licensing Board

The Auctioneers Licensing Board was established under the Auctioneers Act 1996, with a mandate to license, regulate the bidding and auctioneering activities.

1.6. Role of Sector Stakeholders

The stakeholders in the sector include:

1.6.1. Institutions of higher learning

The Office of the President has signed a Memorandum of Understanding with Kenyatta University and Laikipia University College respectively to train police Officers on Police science courses amongst them, Crime management, Management and Conflict resolution, Information Communication Technology and Project management.

1.6.2. International Organizations

International development partners including International Organization for Migration (IOM), Diplomatic Missions, United Nations High Commissioner for Refugees (UNHCR), United Nations Office on Drugs and Crime (UNODC), United Nations Children's Fund (UNICEF), Danish International Development Agency (DANIDA), German International Development Cooperation (GIZ), United Nations Aids (UN Aids), International Commission for Jurists (ICJ), Action Aid, World Vision, European Union (EU), Care International, and the International Criminal Court (ICC), play a supplementing role through programme financing and technical support.

1.6.3. Other stake holders:

Other stake holders include the citizens, Law Society of Kenya, civil society organizations, local community leaders, political leaders, Refugee Council of Kenya, private sector, religious organizations and private security firms. In addition, all MDAs are important stakeholders. These stakeholders play a complimentary role to the Sector by enhancing and participating in security and governance affairs.

CHAPTER TWO: PERFORMANCE AND ACHIEVEMENTS OF THE SECTOR DURING THE PERIOD 2008/09-2010/11

2.1 Performance of the Sector Programmes

2.1.1. Ministry of State for Provincial Administration and Internal Security Below is a summary of the programmes and their outputs:-

Programme/sub	Planned Output	Achieved Output	Variations/Remarks
programme			
Programme 1: Na	ational Police Services		
Programme Outc	ome: Improved Security in the	e country and Reduction of inciden	ces of crime
Kenya Police	7,176 Housing units acquired through construction/lease/purchase	914 housing units constructed, 292 Units purchased, 1,536 houses and 9 offices leased and rehabilitation of all existing police houses in all Provinces and 1 Divisional headquarters.	Resources allocated did not match planned output and lengthy procurement procedures.
	700 Motor vehicles purchased.	400 vehicles purchased.	Resources allocated did not match planned output and lengthy procurement procedures
	Plant,equipmentandmachinery purchasedInstallationoftheCCTV	Assorted plants, equipment and machinery purchased 36 CCTV cameras installed by	Resources allocated did not match planned output Inadequate funds for

 Table 2.1.1 Security Sub Sector Summary of Achievements

Programme/sub programme	Planned Output	Achieved Output	Variations/Remarks
programme	cameras in the 4 major cities	KDN and networked at traffic headquarters to ease in traffic control.	installation of CCTV cameras in major cities.
	Establishment of a national security data centre.	National security data centre 50% complete	More funds required to complete
Administration Police Services	Community policing strategies Rolled out to 284 districts	- 154 districts covered	Resources allocated did not match planned output
	Enhanced Border security by establishing 10 patrol bases and acquiring surveillance equipment.	- Safer borders with reduced inflow of illicit small arms & light weapons and 4 patrol bases established.	Inadequate personnel and funding
	Improved housing by acquiring 9,500 units through purchase, construction and leasing.	-1901 housing unit built -933 refurbished -220 purchased -177 leased	Development funds withdrawal by the Treasury – Funds reallocated to cater for phase II increment of police salaries
	Improved AP Fleet by acquiring 2,040 assorted motor vehicles and modernized security equipments.	 165 assorted vehicles acquired. Assorted modern security equipment acquired. 	Resources allocated did not match planned output and lengthy procurement procedure
	Enhanced AP Information Management System through acquiring 450 computers and 2500 assorted communication equipment.	-250 computers acquired and distributed, -450 assorted communication equipments acquired.	Resources allocated did not match planned output and lengthy procurement procedures
General Para- military Services	3500 serving and new police recruits trained. Timely response to security	2,500 serving police officers trained Activity achieved 100%	Resources allocated did not match planned output
	needs15,000Trained and sensitized police officersImproved morale and welfare of police officersAPFISLaboratory Customized.Modern and specialized equipment Customized for forensic ballistic, crime scene services, document examination, criminal records, forensic, photography, Bomb Unit as well as our intelligence units, special crime prevention units and banking fraud investigation unit	 9,000 officers trained and sensitized All genuine allowances and other claims paid in time i) Criminal intelligence unit revamped and 700 officers sent to various stations. ii) Six task forces were constituted to deal with cases of national interest e.g. golden berg, uchumi supermarket, triton saga, maize scandal, Nyaga stock brokers. iii) Nine operations were carried out to contain organized militia groups e.g. mungiki, kamjeshi, chinkororo 	Resources allocated did not match planned output Tight budget ceiling have hindered procurement of specialized equipment.
	-Construction of 1 hostel block, 1 conference hall,	Mazingira of CID HQS office Construction of perimeter wall	More funds needed to be factored to complete the

	Planned Output	Achieved Output	Variations/Remarks
	construction of Mazingira f CID HQS office, 1 Kitchen, 1 Dining hall, construction of 1 library, cyber crime training room, lecture auditorium. - Replacement of old and dilapidated equipment in the kitchen and laundry	and cyber crime laboratory and training room.	remaining projects
	Facilitation of International conferences, seminars, facilitation on cross borders crimes,	 27 vehicles recovered across borders 25 International Symposium held on cross border crimes 	The budgetally allocation for foreign travel stands at kshs.800,000/=.this item is grossly underfunded to finance officers on official duties across the border.
	ministration and Field service ome: Improved efficiency of se		
Administration and Field services	Additional Administrative units created. 700 Administrative Officers	106 districts, over 300 divisions and over 600 locations and sub- locations created and operational.400 AOs recruited and trained and	Resources allocated did
	recruited and trained.	deployed	not match planned output
	Disarmament-Dumisha Amani II initiative	-43% reduction in incidences of cattle rustling -2,305 firearms and 16,459 assorted ammunitions recovered.	
	Peace building and conflict management (PBCM).	-Finalized the strategic plan on peace building & conflict management, Trained 4,000 chiefs on PBCM & arms control, 75 DPC's were reconstituted and trained at Mt.Elgon, Cheptais, Samburu East, Samburu North and Samburu Central districts. National Conflict Early warning system launched.	Political interferences.
	Additional police posts established	36 police posts established in upper Eastern and North rift regions.	Established when circumstances necessitate.
	Facilitate the resettlement of 9,259 IDP families(forest evictee, Mt. Elgon & PEV victims)	5,475 acreage of land purchased for IDP resettlement,1,395 IDP families resettled	Escalating land prices and encumbrances on identification of land.
	Restructuring of Provincial Administration (2010/11)	The ministry has prepared a National Administration Bill.	
	vernment Printing Services.		
	ome: Improved printing servi		
Government Printing	20 Million Government documents to be printed	26.5 million Government documents printed	

Programme/sub programme	Planned Output	Achieved Output	Variations/Remarks
	procured.	Machine, 1 gang stitcher machine,2 single stitcher machines,2 perfect binder machines ,1 small case binding,1 generator, CT Poly system and 1 pack to pack web printer procured.	
	Offices networked.	All GP offices networked.	
	ntional Campaign Against Dru		
Programme Outc	ome: Reduction in Alcohol and	0	
National campaign against Alcohol and Drug Abuse.	A comprehensive prevention programme to reduce alcohol and drug abuse developed	Quarterly newsletters, 3 documentaries on ADA developed and aired, 42 heath providers trained to handle IDUs at the Coast, 57 TOTs trained and 674 criminal justice officers trained.	
	Alcoholic Drink Control Act, 2010 implemented	Alcoholic drinks control regulations and standards developed, 235 regional officers recruited, Alcoholic Drinks Control Fund established.	

2.1.2. Office of Vice President and Home Affairs

 Table 2.1.2
 Vice Presidential and Correctional Services Summary of Achievements

Programme/Sub Programme	Planned Output	Achieved Output	Variations/Remarks
	licy, Management and Suppo	ort Services to the Office of the Vice	e President and Ministry
of Home Affairs			
1.1: Vice	Effective fulfillment of all	delegated tasks by the President at	All the delegated tasks
President	the delegated tasks by the	National, Regional and	by the President were
services	President at National,	International levels 100%	effectively handled
	Regional and International	achieved	-
	levels.		
	To revise the Lottery Bill to	One Lottery Bill to incorporate	
	incorporate the establishment	the establishment of National	
	of National lottery	lottery Commission revised	
	Commission	-	
	To develop 3 Draft Policies	3 Draft Policies developed on	All Government policies
	on Correction Service,	Correction service, Gaming and	developed and the bill
	Gaming and After care	After care	ready

Programme/Sub Programme	Planned Output	Achieved Output	Variations/Remarks
1.2: Coordination of Ministerial Services Programme 2: Co Outcome: Better S	Enhanced Implementation of all the planned activities as per the performance contract to improve service delivery to inmates and the general public prrectional Services Services for Containment and	All the planned activities as per the performance contract to improve service delivery to inmates and the general public implemented Rehabilitation of Offenders	All the planned targets were addressed satisfactorily
2.1: Offender Services	95,000 blankets for inmates	93,000 blankets for inmates	Improve inmates' welfare though more resources are still required
	20,000 shoes for convicted	20,000 shoes for convicted	
	inmates	inmates procured	
	50, 500 prisoners' uniforms	37,000 prisoners' uniforms	Inadequate funding allocation to match planned output
	Laboratory equipments to 10 health centre one per province equipped	Laboratory equipments to 10 health centre one per province procured and installed	
	Establish 10 special offenders units	6 special offenders units for underage, sick, mental cases, expectant mothers and children accompanying mothers in prisons established.	Inadequate funding affected the activity
2.2: Capacity Development	To train 4,000 inmates trained formally and 3,500 vocationally trained	3,445 inmates trained formally and 3,377 vocationally trained	Skills developed through training, agricultural production and
	To empower 150 probationers with tools and other programs	321 probationers empowered with tools and other programs	afforestation This also enhances rehabilitation and
	To support 200 needy school going probationers supported with formal education	165 needy school going probationers supported with formal education	therefore reduces re- offending and makes them productive members of the economy
	300 offenders trained on Vocational skills	205 offenders trained on Vocational skills	
2.3: Community Based Offender Services	Submit Accurate and quality reports with data on offenders to courts within the stipulated time	48,0000 Accurate and quality reports with data on offenders submitted to courts within the stipulated time	Inadequate funding allocation to match planned output
	Rehabilitate, resettle and re- integrate offenders and ex- offenders within the community.	36,000 Offenders and ex- offenders effectively rehabilitated, resettled and re- integrated.	

Programme/Sub Programme	Planned Output	Achieved Output	Variations/Remarks
3.1: Betting and Lottery Services	To develop database for all permit and license holders	One database developed and implemented	Database for permit and license holders developed.
	Revise and submit cabinet memo on establishment of National Lottery	One Memo Submitted to Cabinet on Revised National Lottery Bill	
	Revise National Lottery Bill to incorporate the establishment of National Lottery Commission	National Lottery Bill to incorporate National Lottery Commission in place	National Lottery Commission in place
	Review one the betting, lotteries and gaming act	1 No. betting, lotteries and gaming Act reviewed	Draft B ill submitted to AG by June 2010/11
	License all gaming premises and activities	All gaming premises and activities licensed	100% processing of all gaming applications
	Supervision of all betting, lotteries and gaming activities	All betting, lotteries and gaming activities supervised	Monitoring and evaluation of all activities enhanced

2.1.3. Ministry of Justice, National Cohesion and Constitutional Affairs The major achievements during the review period are summarized in the table below:

Table 2.1.3Legal, Ethics & Integrity, National Cohesion and Constitutional reformsprogramme summary of achievements

Programmes/Sub- programmes	Planned output	Achieved output	Remarks
	. Ethics, National Cohesion and (Constitutional Reforms Programme;	
	cohesive society with improved la		
Ethics and Integrity sub- programme	Development of a National Ethics and Anti-Corruption Policy	Report of the stakeholder consultations on the National Ethics and Anti- Corruption Policy prepared and disseminated	Completed
	Implementation of the UN	Inter-Agency Committee established	Completed
	Convention against Corruption	Status report on the implementation of the Kenya: UN Convention against Corruption Gap Analysis Report and Implementation Plan (2009) prepared and disseminated to stakeholders	Completed
	Implementation of the National Anti-Corruption Plan (NACP)	NACP implementation progress report for the Executive Sector for 2010/2011 prepared and disseminated to stakeholders	Completed
	Enforcement of the Public Officer Ethics Act, 2003 (No. 4 of 2003)	Draft new public officers ethics regulations and revised financial declaration form prepared and submitted to the Attorney General	Completed
	Institutional framework for anti-corruption agencies strengthened	Status report on the implementation of the recommendations of the Anti- corruption Agencies Forum prepared	Completed
Anti-Corruption Campaign	Generation of data on corruption	Report on the Study to determine the "Effects of Corruption on Service Delivery in the Public Sector" prepared onal Police Service Recruitment exercise and report prepared	Completed
	Establishment of anti corruption networks	Sensitized and established anti corruption networks with Government MDAs, parent association, youth groups and business community	Completed
	Operationalization Of District Anticorruption Civilian Oversight Committees(DACCOCs)	 5 DACCOCs and facilitated anti- corruption campaign activities for 17 DACCOCs, rict Anti-Corruption Co-ordinators and undertook Social Audits in six (6) Projects funded through Devolved Funds (CDF, LATF, ESP) 	Completed
	Generation of public debates on corruption	nsmitted 13 Television ("Moving the Masses") and Radio Anti-Corruption Programmes through Kenya Broadcast Corporation (KBC) and Local FM Radio Stations.	Completed
National Cohesion and	Promotion of National	Three national cohesion and	

integration	Cohesion and Integration	integration stakeholders consultative forums held and reports prepared	
	Development of a policy on National Cohesion and Integration	forums held and reports prepared Draft Policy on National Cohesion and Integration developed	Completed
Truth Justice and Reconciliation Commission	Operationalize TJRC	Establishing a functioning Secretariat with eight harmonized and fully operational Unit	Completed
	Develop internal policy and procedural documents	Development of internal policy and procedural documents to guide both the administrative and mandate operations of the Commission	Completed
	Recruit and train statement takers	Recruitment and training of 304 statement takers who were deployed across the country to record statements from victims and witnesses	Completed
	Statement taking	Conducting a successful statement taking process, at the end of which it had collected more than 30,000 individual statements – the largest number of individual statements ever collected by a truth commission	Completed
	Collect Memoranda	Collected over 600 memoranda from communities, organizations and individuals	Completed
	Conduct Individual hearings	Conducted successful public hearings in North Eastern, Upper Eastern and Mt. Elgon regions which have offered victims and witnesses a public platform, for the first time ever, to narrate their experiences in relation to gross human rights violations that they, their families and/or families were subjected to in the past	Completed
	Conduct public hearings	conducted successful public hearings at which present and past top government and security officials have, for the first time in Kenyan history, given account in a public forum of security operations in North Eastern and Upper Eastern	Completed
	Conduct women hearings	conducted successful Women's hearings in North Eastern, Upper Eastern and Mt. Elgon regions as platforms for women to freely and safely narrate their experiences in relation to gross human rights violations	Completed
	Training of professional groups	Conducted training of targeted professional groups such as journalists and lawyers	Completed
Constitutional Review Sub Programme	Holding of National Referendum on the Proposed Constitution of Kenya	Referendum Conducted	Completed
	Operationalization of the Constitutional Implementation Commission	Constitutional Implementation Commission Established	Completed
	Awareness creation on the New Constitution	Report on the awareness programmes on the new Constitution prepared	Completed

Public service and	As non-provided in the	Deview of Ethics & Anti Compution	[]
Public service and leadership	As per provided in the implementation schedules	-Review of Ethics & Anti-Corruption bill and the draft Public Service Bill	
leadership	implementation schedules	-Held consultations (KIA, OPM)	
		-Police recruitment policy review	
Bill of rights and	As per provided in the	-Development of bills (KNHREC,	
citizenship	implementation schedules	review of ratification of treaties draft	
citizensinp	implementation schedules	bill, citizen's bill)	
		-Public dialogue on women's	
		opportunities, stakeholders forum,	
		consultations with implementing	
		agencies	
Representation of the	As per provided in the	- Bills (IEBC, Political parties &	
people and legislature	implementation schedules	elections,	
people and registature	implementation selectures	- monitoring application of laws,	
		policies & procedures	
Public Finance	As per provided in the	-PFM & fiscal décentralisation	
I ubic Finance	implementation schedules	consultations	
	implementation senedules	-CRA bill, Salaries & Rémunération	
		commission bill	
	As per provided in the	-Reviewed 3 Bills, vetting &	
Judiciary and	implementation schedules	appointments and public interest	
Constitutional	implementation schedules	litigation	
Commissions		huguton	
~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~	As per provided in the	-Surveyed existing policies, bills &	
Land and Environment	implementation schedules	procedures,	
	imprementation senseares	-Forums participation,	
		-National Land Commission Bill	
		review	
	As per provided in the	-Consultative forums with PSs, OPM	
Executive and Security	implementation schedules	-review of police recruitment	
		guidelines & vetting	
		- 3 police bills reviewed	
	As per provided in the	-Organized various Forums, Various	
Devolved Government	implementation schedules	Bills and principles reviewed	
Law Reform	Development of a draft	Kenya Citizenship and Immigration	The Bill has since been
	Citizenship Bill	Act, 2011	enacted into law
	Development of a legal	Devolved Government Act, 2011	The Bill has since been
	framework on Devolved		enacted into law
	Government		
	Development of a draft	Commission for the Implementation of	The Bill has since been
	Commission for the	the Constitution Act, 2010	enacted into law
	Implementation of the		
	Constitution Bill		
	Development of a draft	Supreme Court Act, 2011	The Bill has since been
	Supreme Court Bill.		enacted into law
	Development of a legal	Vetting of Judges and Magistrates Act,	The Bill has since been
	framework on Vetting of	2011	enacted into law
	Judges and Magistrates		
	Development of legislation to	National Police Service Act, 2011;	National Police Service
	implement the Report of the		Bill, 2011 and National
	Task Force on Police Reforms	National Police Service Commission	Police Service
		Act, 2011;	Commission Bill,
			2011; have since been
		Independent Policing Oversight	enacted into law
		Authority Bill, 2011;	ът
			No variation in the
		Private Security Providers Industry	other three bills
		Regulation Bill, 2011; and	
	1		
		Company Compiles D:11	
	Development of legislation on	Coroners Service Bill Independent Electoral and Boundaries	The Bill has since been

	Independent Electron 1	Commission Act, 2011	enacted into law
	Independent Electoral and Boundaries Commission	Commission Act, 2011	enacted into law
	Development of legislation on Salaries and Remuneration Commission	Salaries and Remuneration Commission Act, 2011	The Bill has since been enacted into law
	Development of legislation on Revenue Allocation Commission	Commission on Revenue Allocation Act, 2011	The Bill has since been enacted into law
	Development of legislation to implement the Report of the Task Force on Judicial Reforms	Judicial Service Act, 2011	The Bill has since been enacted into law
	Development of draft Gender Commission Bill	Gender and Equality Commission Act, 2011	,,
	Development of a draft Political Parties Bill.	Political Parties Act, 2011	,,
	Development of a draft Elections Bill.	Elections Act, 2011	,,
	Development of a draft Kenya National Human Rights Commission Bill	Kenya National Human Rights Commission Act, 2011	"
	Development a draft Commission on Administrative Justice Bill.	Commission on Administrative Justice Act, 2011	"
	Finalization of the approximation of immigration laws	Report on the approximation of EAC immigration laws prepared.	No variation
	Finalize the audit of all laws to harmonize them with the Constitution and prepare a report.	Report on the audit of all existing laws to harmonize them with the Constitution prepared.	No variation
	Finalize the audit of the Constitution to identify priority legislation to give effect to the Constitution and prepare a report.	Report on the audit of the Constitution to identify priority legislation to give effect to the new Constitution prepared	No variation
Nation Cohesion and Integration Commission	Carry out extensive ethnic audit and baseline survey in all the government institutions	Conducted ethnic audit on Civil Service	Completed
	Conduct Ethnic audit Baseline survey	Conducted Baseline Survey on Ethnicity and Ethnic Relations in Kenya.	Completed
	Conduct sensitization programmes on national cohesion and integration	Held 13-episode televised programme titled "Road to Cohesion" which discussed ethnic, race and religious issues.	Completed
	nation around the country during	Developed Media Monitoring guidelines on hate speech;	completed
	the period of the last referendum.	Partnered with Uwiano Platform for Peace to deliver early warning/quick response mechanism on conflict.	
	Benchmark cohesion and integration activities	Benchmarked cohesion and integration activities with International standards	Completed
LegalAidandAwarenessSub-programme	Offer Legal aid by facilitating pro-bono legal representation in all the 6 pilot projects	Report on legal aid offered in the 6 pilot projects	Completed
	Conduct base-line survey on children in the Justice System.	Report on the baseline survey on children in the Justice System prepared	Completed
	Conduct base-line surveys on	Report on the baseline survey on the existing gaps in legal aid prepared	Completed

	T		
	the existing gaps in legal aid		
	Develop a client data-base	Database system for the 6 pilot	Completed
	system for the 6 pilot projects	projects developed	
	Develop and publish simplified	Simplified and translated versions of	Completed
		the Children's Act published and	
	English and Kiswahili version	disseminated to Stakeholders	
	of the Children's Act		
	Conduct 6 legal open days/legal	Reports on 6 legal open days/legal aid	Completed
	aid clinics	clinics prepared	
	Train and support a pool of 20	20 paralegal trainers trained	Completed
	paralegal trainers through		
	training of trainers		
Political Parties Act	Report on public awareness on	Stakeholder consultations on Political	Completed
Political Parties Act	the Political Parties Act	Parties Bill held and reports prepared;	Completed
	the Folitical Faitles Act	Political Parties Bill enacted into law.	
Framework for free and	Facilitate stakeholders		Completed
		Independent Electoral and Boundaries	Completed
fair elections	consultations on preparation and validation of draft	Bill enacted;	
		Appointment Panel established; Interviews for commissioners ongoing;	
	legislation for free and fair		
	elections	Elections Bill enacted into law.	
	y Planning and Management and	d Governance, Justice, Law and Order	Sector wide Policy and
Reform Programme	ood Governance, Justice for all, R	and	
Policy Planning and	Train 130 officers on various	130 officers trained on various priority	Completed
Management: Sub	priority skills	skills	Completed
Programme Sub	Conduct surveys on customer	Four (4) surveys undertaken	Completed
riogramme	satisfaction, employee	Four (4) surveys undertaken	Completed
	satisfaction, work environment,		
	alcohol and drug abuse		
	Conduct Skills and Competence	Competence Needs Assessment survey	
	Needs Assessment survey	Competence Needs Assessment survey	
		conducted and report prepared Mounted 2 induction training	Completed
	Induction training	programmes and reports prepared	Completed
	Develop an action plan based	Implemented the work environment	Completed
	on the $2009/10$ work	Action Plan drawn from the 2009/10	Completed
	011 the 2009/10 work	Action Fian drawn from the 2009/10	
	anvironment	Work Environment Survey	
	environment survey	Work Environment Survey	
	environment survey recommendation	recommendations raising work	
	*****	recommendations raising work environment satisfaction level from	
	recommendation	recommendations raising work environment satisfaction level from 75.13% to 75.5%	Completed
	recommendation Undertake sensitization of	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on	Completed
	recommendation Undertake sensitization of staff/target population on	recommendations raising work environment satisfaction level from 75.13% to 75.5%	Completed
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on	Completed
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention	
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal	Completed
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is	
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008	
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since	
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted.	Completed
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster	
	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted.	Completed
Governance	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid	Completed
Governance, Justice, Law and Order Sector	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid Developed and launched GJLOS	Completed
Law and Order Sector	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS Bridging and coordination	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid	Completed
Law and Order Sector Wide Policy and Reform	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS Bridging and coordination mechanism	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid Developed and launched GJLOS	Completed Completed
Law and Order Sector	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS Bridging and coordination mechanism Conduct GJLOS Integrated	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid Developed and launched GJLOS Bridging and coordination mechanism	Completed
Law and Order Sector Wide Policy and Reform	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS Bridging and coordination mechanism Conduct GJLOS Integrated National Wide Household	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid Developed and launched GJLOS Bridging and coordination mechanism S Integrated National Wide Household	Completed Completed
Law and Order Sector Wide Policy and Reform	recommendation Undertake sensitization of staff/target population on alcohol and drug abuse prevention Achieve ISO certification standards Train 40 officers on disaster preparedness, fire fighting and first aid Develop and launch GJLOS Bridging and coordination mechanism Conduct GJLOS Integrated	recommendations raising work environment satisfaction level from 75.13% to 75.5% 150 staff members sensitized on alcohol and drug abuse prevention The Ministry underwent three internal audits and one external audit and is awaiting award of ISO 9001:2008 certificate. Certification audit has since been conducted. Trained 49 officers on disaster preparedness, fire fighting and first aid Developed and launched GJLOS Bridging and coordination mechanism	Completed Completed

	Conduct GJLOS National		Completed
		5 National Administrative data baseline survey report prepared	Completed
	To conduct GJLOS Policy, Law And Regulations Baseline Survey	Policy, Law And Regulations Baseline Survey	Completed
	Develop GJLOS Sector Wide Policy Framework Green-Paper	Sector Wide Policy Framework Green- Paper	Completed
	Initiate a GJLOS website and communication strategy	ebsite and communication strategy	Completed
Resolution of public Complaints	Report on the Implementation of Complaints Management Information System prepared	The Complaints Management Information System Installed. Training for 2 MDAs (KPLC & Kenya Police) done.	Completed
	Development of PCSC I.E.C Strategy	PCSC Information, Education and Communication Strategy developed and disseminated to Stakeholders	PCSC Information, Education and Communication Strategy developed.
	Transformation of PCSC into a Statutory Body	Draft Ombudsman Bill Prepared	ReportonthestakeholderconsultationsondraftOmbudsmanBillprepared
Non State Actors support	Provide financial and technical	Twelve contracts with twelve Non	completed
programme	support for governance projects	State Actors concluded	1.4.1
	Operationalize NSA-NET programme management and facilitation unit (PMFU)	NSA-NET programme management and facilitation unit (PMFU) fully operationalized	completed
Programme Name: Huma Outcome: Improved hum			
To establish a comprehensive and effective policy and legal framework for the	Conduct a forum on the National Policy on human rights for Government Departments and Agencies	Forum for Government Agencies and Departments held and report produced	Completed
Human Rights in Kenya	Conduct a National Stakeholders forum to disseminate the Action Plan on human rights	National stakeholders dissemination forum held and report produced	Completed
	Translate the National Policy and Action Plan for Human Rights into Kiswahili	Policy and Action plan for Human Rights translated into Kiswahili and disseminated	Completed
	Facilitate and coordinate follow-up activities to Kenya's Universal Periodic Review (UPR)	Follow-up reports and responses to Kenya's UPR prepared and submitted to relevant bodies	Completed
	Hold a stakeholders' de- briefing forum on the outcomes of Kenya's UPR	Stakeholders' forum held and report prepared and submitted to the Advisory/ consultative committee.	Completed
	Develop Kenya's Core document to support reporting on all the International and Regional Human rights instruments	Kenya's Core document to support reporting on all the International and Regional Human rights instruments prepared and validated	Completed
Programme Name: Legal Outcome: Quality Legal	l Education and Policy Programn Education in Kenya	ne	

Legal Kenya	Education	in	Hold two stakeholders consultations on legal education in Kenya	1 st consultation between MOJNCCA, Kenya School of Law (KSL) / Council of Legal Education (CLE) was held on December, 19th 2010. A Stakeholder's Validation forum held on 28th June, 2011	Completed
			Develop policy, legal and institutional framework for legal education	Concept paper on Legal education policy Developed and validated	Completed
			Enhance ICT infrastructure and equipment	Library security system Installed	Completed
			Conduct legal clinics	Conducted 5 Legal clinics workshops in five (5) provincial headquarters	Completed
			Increase intake of ATP students	ATP students intake increased from 756 in 2009/2010 to 820 2010/2011	Completed
			Undertake Research activities in emerging legal issues	Research activities in emerging legal issues conducted and report prepared	Completed

2.1.4. Ministry of State for Immigration and Registration of Persons

Under this programme, notable achievements were realised during the period under review.

Table 2.1.4 Immigration and Registration of Persons Services Summary of Achievements

Programme	Planned output	Achieved output	Variations/Remarks
Name			
Population Registration	Register and issue 920,000 ID-cards	796,281 ID cards issued	curement procedures led to lack of production materials
	Issue ID cards in Nairobi & Mombasa, ASAL and Other areas in 16,37& 26 working days	Issued ID cards in 16,37& 26 working days in Nairobi & Mombasa, ASAL and Other areas	
	Establishment of a reliable population database and connect six(6) agencies	National population register in place	None
		Four (4) agencies were connected namely; Civil Registration Department(CRD), National Registration Bureau(NRB), Immigration Department, Refugee Department(DRA)	Delay occasioned by lack of legal framework
	Installation of CRD system and connect to 47 Counties Capture all births and deaths electronically Raise registration coverage	CRD system deployed to 29 districts Information on births and deaths not yet digitized Births registration coverage rate is	Funds allocated were for 20 districts Insufficient funds The target was
	for Births to 55%	57.4%	surpassed due to the publicity campaigns

Programme Name	Planned output	Achieved output	Variations/Remarks
	Raise registration coverage for Deaths to 69.5%	Deaths registration coverage rate is 67.5%	Inadequate funds to undertake mobile registration in arid regions which have bad terrain
	Issue 800,000 birth certificates	Issued 1,790,863 birth certificates	Surpassed due increased funds for crash programme
	Establishment of 2 refugee status determination centres	One (1) centre established in Shauri Moyo	Delay in procurement process to acquire office accommodation
	Register all Refugees in all towns and camps Refugee Status	Registered refugees in all camps 4,238 cases adjudicated	Inadequate human capacity None
	Adjudication	4,258 cases adjudicated	None
Immigration Services	Registration and issuance of passports in 8 days	Passports issued on average of nine (9) working days	Increased working hours /introduction of shifts in Nyayo House and Decentralization of passport issuance to Nakuru, Embu and Garissa.
	Issue 120,000 passports	126,000 passports issued	Reduced processing time, decentralized passport issuance to new stations and increased demand for passports due to the realization of passport as a Right in the Constitution
	Opening of two new passport issuance stations	New passport issuing stations opened in Nakuru and Embu	None
	Issue visas to all qualified applicants estimated at 800,000	850,000 visas issued	Increased number of applications
	Issue work permits to all qualified applicants estimated at 14,500	14,634 work permits issued	Increased number of experts in the construction and telecommunication industries necessitating issuance of work permits

Programme	Planned output	Achieved output	Variations/Remarks
Name			
	Issue alien cards to all	19,710 aliens registered	None
	qualified applicants estimated		
	at 21,000		
	Opening and construction of 4	Muhuru Bay and Mbita Point	Land issues delayed the
	new border offices and	office constructed; Busia border	construction of offices
	expansion of one (1) existing	office construction on going	in Kilifi and Todonyang
	border office		

2.1.5. Judiciary The following were the major achievements under the review period;

Table 2.1.5 Dispensation of Justice Services Summary of Achievements

Sub-Programme	Intended Output	Output Achieved	Remarks
1.Promote Law &	Judicial service	The act was passed	The act is in operation
order	commission Act	C.J,DCJ and 5 supreme court	Membership expanded.
	Restructured Judicial service commission	judges appointed 150 magistrates trained	The Judicial training institute need to be fully
	Number magistrate trained	150 members of staff trained in	funded.
	on case management and other staff trained.	various matters	Needs to be fully utilized
	other start trained.	Court users committees	by all stakeholders
	Establish court users	established in all stations All high courts	More funds allocated in order to automate all
	committee in all court	Milimani court (formerly income	courts
	stations Number of registries	tax bldg) and kyuso court opened ICT infrastructural /cabling rolled	It has over 56 court rooms the largest in E.Africa
	automated	out in all High stations.	Due to increase funding
	Establish court stations in all districts		the ICT reforms agenda is progressing positively.
	Develop an ICT strategic plan		More ICT staff need to be employed
2.Access to	Construct more courts	2 new courts building completed	Due to low budgetary
Justice	Establish more mobile courts in Arid and Semi-	12 mobile courts established	allocation few courts could be constructed.
	Arid Districts	Kenya Laws converted to Electronic form.	Information on Kenyan
	Improved Kenya Law Reports Website	Timelines and return based output for all magistrates on monthly	laws at the touch of a baton.
	Convert all Kenyan Laws to Electronic form	basis All high courts and magistrates	This is to measure individual outputs.
	Reduce case backlog	courts on E-Banking	Capacity building is
	Enhance revenues collection		paramount

2.1.6. State Law Office

The performance in the period under review resulted in achievement such as:

Table 2.1.4 Summary of achievements of the Legal Service Programme

Sub- Programme	Intended/ planned Output	Output Achieved	Remarks
1. Management/ administratio n of criminal and civil matters	100% Court attendance by litigation Counsel in the Court of Appeal and High Court in Nairobi, Mombasa, Kisumu, Nyeri, Meru and Eldoret	Achieved 100%	
	Reduction in back log civil disputes	9583 cases finalized	Process speeded up by the improved mechanisms of tracking cases as a result of the automation programme in civil litigation registry
	100% Court attendance by litigation Counsel in all subordinate Courts in the country.	90% Court attendance by litigation Counsel in all subordinate Courts achieved	Shortage of staff
	Government departments and public sensitized on practice guidelines in Nairobi, Meru, Mombasa, and Kisumu offices	Sensitization done in Meru and litigation counsel posted to at least four Government departments	Non availability of funds to carry out the exercise
	De-linking of the DPP's office	Office de-linked from the SLO with as at 30^{th} June 2011.	
	Undertake Phase one of professionalization of prosecution services by 30th June 2011	Base line survey undertaken and recommendations made	
	100% filing in court of Prosecutable cases received from KACC	All case received form KACC filed in court 100%	
	100% civil matters resolved by arbitration/ mediation(ADR)	All matters received to the commission subjected to ADR	The State counsel dealing with the matters were effectively trained on ADR
	9 collaborative meetings to Enhance inter Agency/ Agency collaborations	9 collaborative meetings held	
	National Crime Research Centre De-link from the State Law Office by 31st December 2010	Achieved	
	OperationalizeWitnessprotectionAgencyOperationalizedby30th	Achieved	

	e: Legal Services to Governm come: Improved governance, e	ent and Public conomic/social well being and adh	erence to rule of law
Sub- Programme		Output Achieved	Remarks
	June 2011 100% legal opinion given within 5 days	100% Legal opinions given within three days.	Automation has speeded up processes
	Alternate Dispute Resolution (ADR) sessions of complaints received.	Achieved	
	appropriately investigated cases to the disciplinary committee 10 days after closure of investigation.	Achieved in 8 days	
	ublic on the mandate of functions of the commission in 17 districts.	Achieved in 40 Districts	All the districts covered in the year 2010/11
2. Treaties and Agreements	Draft, vet and negotiate 6 treaties.	8 treaties negotiated, drafted	Fast tracking of EAC and more treaties concluded.
	Draft, negotiate and vet 50 agreements.	60 agreements handled.	Additional counsel employed thus increasing productivity.
	Draft, vet and negotiate 20 international instruments	12 instruments drafted and negotiated	Time constraints and unpredictability of results.
	Preparation and distribution of a manual of International Treaties which Kenya is Signatory to relevant Ministries	Manuals developed and distributed	
	Full involvement with clients in such negotiations and drafting processes, priority being given to Min of Foreign Affairs; Home Affairs; Immigration; Energy; Finance; Health; Environment; Transport.	Circular drafted and circulated.	Need for further sensitization and to increase number of Ministries to which this activity may be spread.
3. Bills, subsidiary legislation and legal notices services	Bills and subsidiary legislations drafted	Done within 80 days All prioritized bills drafted 100% Communication done within 6 days	

		: Legal Services to Governm me: Improved governance, e	economic/social well being and adhe	erence to rule of law
	b- Programme	Intended/ planned	Output Achieved	Remarks
4.	100% implementati on of the new constitution	Output Bills and Legislation required in the constitution implementation schedule drafted and finalized	All prioritized bills and legislation drafted and finalized	
5.	Management of Public	Trusts and Estate Accounts finalized within 70 days	Accounts finalized within 45 days in 2010/11	
	Trusts and Estates	Annual accounts submitted to Public Accounts committee by 30 th June 2010.	Annual Accounts submitted by 30 th June 2010	
		Automation of public trustee Accounting system and DMS	System in operational in headquarters	
		Operational Accounting system in rolled out to Malindi , Mombasa & Kisumu by 20 th June 2009	Data flex accounting system developed and installed in Mombasa , Kisumu and Malindi	
		Public awareness in conducted in selected districts to show case functions of Public Trustee	Public awareness campaigns conducted in 27 districts	
		Public Trustee services offices opened in Garissa, Bungoma and Meru	Offices opened in Carissa by 30 th June 2011.	Office operational
6.	Management of registration services	Online reservation of business names	Infrastructure developed and tested	Issues of payment delayed the actualization due to authentification processes
		Issuance of certificates on approved limited companies Chattels, Business Names, Debentures and list of directors.	Certificates of all approved limited companies Chattels, Business Names, Debentures and list of directors issued within 2 days	Improved issuance experienced due automation of processes and procedures
		100 % registration of approved societies.100% registration of approved Hire Purchase agreements.	Certificates issued within 4 days on all approved societies Certificates issued on all approved Hire Purchase agreements	
		Sensitization workshops on functions of college of arms	2 sensitization workshops held in Nairobi	
		Automated processes and procedures in the Companies registry	Processes and procedures reviewed	
		Accounts for entities under receivership finalized and files closed	Finalized 1400 loan accounts in the year 2010/11	

	Programme Name: Legal Services to Government and Public Programme Outcome: Improved governance, economic/social well being and adherence to rule of law				
	b- Programme	Intended/ planned Output	Output Achieved	Remarks	
7.	Copy rights Protection	Training and sensitization on copyright and related rights in Kenya	2 workshops held with the music composers	Being a new statutory body, the institution faces various challenges such as inadequate funding, inadequate skilled staff and support staff, lack of visibility due to lack of funds for publicity and awareness creation. Kenya Copyright Board is funded from the exchequer through SLO Registrar General Budget.	
8.	Research into Causes of Crime and its	De link from the SLO office	Delinked by 31 st December 2010		
	Prevention	Operationalize the National Crime Research Centre (NCRC)	Ongoing	The centre is has no staff of its own, it is operated by the staff from SLO. There is need to increase its funding	

2.1.7. Interim Independent Electoral Commission During the 2008/09-2010/2011 financial year IIEC can be credited with significant achievements as shown by the table below:-

Table 2.1.8 summary of achievements	s by electora	l processes programme
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Programme 1: Management of Electoral Process in Kenya Outcome: Free, Fair and Credible Election				
Programme	Planned Output	Achieved Output	Variations/ Remarks	
General and by elections	Conduct By-Elections and Referendum	By-elections held in 10 Constituencies and 52 wards. Successful Referendum conducted.	None	
Voter Registration	Register 10,000,000 eligible voters	Registered 12,500,000 voters	Surpassing of the target was due to intensive voter education	
Election Petitions	Election petitions and civic applications filed by aspirants	10 election petitions filed and concluded	Completed	
Voter Education	Sensitize voters on electoral process	Sensitized voters on the electoral process	This is an on-going exercise	

Information	Adopt modern system for	Electronic Voter Registration	Only 18 constituencies
Communication	collection, collation,	(EVR) in 18 Constituencies.	were target as a pilot.
Technology	transmission and tallying	Electronic transmission of	
	of electoral data	results in 10 by-elections.	
Registration and	Issue Registration	47 political parties fully	Registration depends
regulation of	certificates.	registered	on the number of
Political Parties		-	political parties
	Form 18 Political Parties	18 Political Parties Liaison	applying
	Liaison Committees	Committees formed.	
Funding of	Fund 47 Political Parties.	47 political parties funded	
Political Parties			

2.1.8. Anti Corruption Programme

Table 2.1.7 Summary of achievements by the Anticorruption programme

Programme: Anti-Corruption					
Outcome: Improvement in governance system					
Programme	Output Indicator	Output Achieved	Variations/ Remarks		
Anti- Corruption	One Hundred Fifty Five	One Hundred Thirty Nine	Satisfactory		
programme	(155) Corruption and	(139) Corruption and	achievement		
	economic crimes cases	economic crimes cases			
	investigated	investigated			
	Twenty Five (25)	Twenty (20) Corruptly	Slow judicial process		
	Corruptly acquired assets	acquired assets valued at			
	valued at KShs 1.5	KShs 41.2 million recovered			
	billion recovered and/or	and/or restituted			
	restituted				
	5.5 million Kenyans	6 million Kenyans sensitized,	Utilized funding from		
	sensitized, trained,	trained, educated and or	ADB/ADF		
	educated and or enlisted	enlisted to combat corruption			
	to combat corruption	_			
	Three (3) broad based	Three (5) broad based	Maximized the		
	Examinations targeting	Examinations targeting	resources allocated		
	various	various sectors/institutions/			
	sectors/institutions/	Departments carried out to			
	Departments carried out	seal corruption loopholes			
	to seal corruption				
	loopholes				
	Five Hundred (500)	Four Hundred and Thirty	Satisfactory		
	Institution/persons	Eight (9) Institutions were	achievement		
	advised, trained and	advised and assisted on ways			
	assisted on ways to	to eliminate corrupt practices			
	eliminate corrupt	and 146 Corruption			
	practices	Prevention Committees			
		trained			
	Ten (10) Disruptive	12 Disruptive interventions on	Increased		
	interventions on	corruption networks averting	collaboration.		
	corruption networks	loss of Kshs. 3.9 billion.			

accomplished		
25% of construction of EACC Headquarters completed	7.5% of construction of EACC Headquarters completed	Procurement had injunction in the tender process

The following subsectors have been reflected by their main ministry during the period under review. These are namely;

- KNHCR Covered under MOJCA
- CIC- Covered under MOJCA
- ODPP- Covered under SLO
- 2.2. Key Indicators of the Sector Performance

During the period 2008/09 – 2010/11, the sector implemented many programmes whose achievements include; increase in reported crimes and repossession of corruptly acquired assets, more security officers housed, more offenders rehabilitated, increase in issuance of ID cards. There was a slight drop in the number of passports and visas issued. Table 2.0 below captures sector wide performance during the period under review.

Table 2. 2: Secto	Key Performance
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	Key Performance Indicators	Sector Performance					
		2008/09	2009/10	2010/11			
1.	Number of Reported Crimes ¹	63,476	72,255	70,779			
2.	Number of Reported Corruption and Economic crimes cases (Economic Survey 2010)	2,031	?????-	?????			
3.	Value of corruptly acquired assets recovered/restituted	148.31m	1.78b	41.2m			
4.	Number of offenders and ex-offenders rehabilitated, resettled & reintegrated	75,000	80,000	36,000			
5.	No. of prison staff houses constructed	90	145	250			
6.	Number of inmates offered vocational training	1,560	2,592	3,377			

	Key Performance Indicators	Sector Performance	e	
		2008/09	2009/10	2010/11
7.	Number of houses constructed/purchased/leased for police officers	1,817	6,000	1,924
8.	Police population ratio	1:600	1:540	1:540
9.	Number of ID Cards issued	882,647	1,290,000	796,281
10.	Number of Passports issued	192,000	160,000	126,000
11.	Number of VISA issued	515,707	505,800	850,000
12.	Birth registration coverage	45.46%	56.5%	57.4%
13.	Death registration coverage	46.42%	53.4%	67.5%
14.	Number of political parties funded			47
15.	Number of new courts established	5	2	1
16.	Number of Court cases disposed	353,136	431,429	499,275
17.	Number of pending Court cases	768,908	713,381	597,554
18.	Number of corruption cases investigated by EACC and forwarded to the AG	122	104	134

2.3. Expenditure Analysis

The sector's total approved allocation increased over the last three years from 74,234 million in 2008 /09 to 89,048 million in 2010/11 representing 19.96 percent increase. During the same period, approved recurrent allocation increased by 19.63 percent while approved development increased by 24.66 percent. On average, recurrent and development allocations accounted for 91.6 percent and 8.4 percent of the total allocation respectively.

The sector's total expenditure increased over the last three years from Kshs 71,942 million in 2008 /09 to Kshs. 77,496 million in 2010/11 representing 7 percent increase. During the same period, recurrent expenditure increased by 6.7 percent while development expenditure increased by 12.2 percent. On average, recurrent and development expenditures accounted for 92.03 percent and 7.97percent of the total expenditures respectively.

Table 2. 3: Analysis of Sector's Total Expenditures, FY 2008 /09 –FY 2010/11 (Kshs Millions)

l			
	Printed Estimates	Revised Estimates	Actual Expenditures

	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
Recurrent.	63,904.00	69,646.30	68,689.03	68,172.00	78,212.63	81,552.46	66,520.00	74,233.30	71,316.66
Development.	7,749.00	8,414.75	9,265.00	6,062.00	7,907.85	7,496.00	5,422.00	6,676.54	6,179.59
Total	71,653.00	78,061.05	77,954.03	74,234.00	86,120.48	89,048.46	71,942.00	80,909.84	77,496.25
Rec. as % of Total	89.19%	89.22%	88.11%	91.83%	90.82%	91.58%	92.46%	91.75%	92.03%
Dev. As % of Total	10.81%	10.78%	11.89%	8.17%	9.18%	8.42%	7.54%	8.25%	7.97%

The recurrent and development expenditure analyses as per the sub sectors are as indicated in tables 2.2 and 2.3 below.

2.3.1 Analysis of Recurrent expenditure

The sector's total approved allocation for the recurrent votes increased over the last three years from Kshs. 59,982 million in 2008 /09 to Kshs.81,596.14 million in 2010/11 representing 26.5 percent increase. The sector's total recurrent expenditure increased over the last three years from Kshs 58,858 million in 2008 /09 to Kshs. 71,316 million in 2010/11 representing 17.5 percent increase.

On average, over the three year period, 92 percent of the total recurrent budgetary allocation went to OP-PAIS (60%), OVP-MHA (15%), IEBC (9), MOJCA (4%) and MIRP (4%). A similar trend is observed when expenditures are analyzed with the same sub-sectors on average accounting for 92 percent of the total sector's recurrent expenditures.

	Printed Est	timates		Revised Es	timates		Actual Expenditures			
	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11	
OOP-PAIS	39,212.00	39,955.00	41,702.00	40,221.00	42,247.00	49,148.41	40,221.00	40,177.00	40,333.00	
OVP & MOHA	9,436.00	9,805.30	10,101.22	9,418.00	9,916.53	12,143.71	9,184.00	9,253.00	11,647.72	
MOJNCCA	1,052.00	2,193.60	3,219.20	1,617.00	2,108.60	3,376.33	1,491.00	2,106.50	3,100.36	
MIRP	3,209.00	3,504.70	3,295.61	3,605.00	3,504.70	3,529.52	3,337.00	3,054.20	3,202.58	
JUDICIARY	1,978	2,524.00	2,739.00	2,013.00	2,639.00	3,324.00	1,999.00	2,564.00	3,236.00	
SLO	1,065.00	1,178.80	933.60	1,031.00	1,178.80	1,480.09	945	1,152.50	1,510.90	
IEBC	-	-	5,352.00	838	6,855.00	7,103.33	532	6,772.00	7,090.00	
KACC	1,268.00	1,364.40	1,346.40	1,239.00	1,313.00	1,490.75	1,149.00	1,196.10	1,196.10	
Total	55,242.00	60,525.80	68,689.03	59,982.00	69,762.63	81,596.14	58,858.00	66,275.30	71,316.66	

2.3.2 Analysis of Development Expenditure

The sector's total approved allocation for the development votes increased over the last three years from Kshs. 6,062million in 2008 /09 to Kshs. 8,300.34million in 2010/11 representing 19 percent increase. The sector's total development expenditure increased over the last three years from Kshs 5,422 million in 2008 /09 to Kshs. 6,179 million in 2010/11 representing 12.3 percent increase.

	Printed E	Printed Estimates			Revised Estimates			Actual Expenditures			
	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11		
OOP-PAIS	4,492.00	3,573.00	3,929.00	2,990.00	3,726.00	3,109.47	2,990.00	3,069.00	2,029.00		
OVP & MOHA	1,381.00	1,796.00	1,848.00	1,139.00	1,496.00	1,648.00	1,026.00	1,283.85	1,576.19		
MOJNCCA	1,042.00	999.1	813.1	596	659.2	870.18	153	442	138.6		
MIRP	641	1,346.35	1,993.60	794	1,346.35	1,943.60	791	1,284.49	1,795.40		
JUDICIARY	454	581	589	437	581	589	422	499	554		
SLO	93	69.3	42.3	43	49.3	40.09	37	49	37.2		
KACC	100	50	50	63	50	100	3	49.2	49.2		
Total	7,749.00	8,414.75	9,265.00	6,062.00	7,907.85	8,300.34	5,422.00	6,676.54	6,179.59		

Table 2.3.2	Analysis of Development Expenditure FY 2008 /09 –FY 2010/11 (Kshs
Millions)	

2.3.3 Analysis of externally funded programmes

The sector has only 7 programmes that are externally funded as shown in table 2.3.3 below. The funding has increased over a time from 509 million in 2008 /09 to 776.5 million in 2010 /11.

 Table 2.3.3 Analysis of externally funded programmes

Programme/Project	Sub sector	Source of funding	Revised Estimates			Actual Expenditures		
			2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
GLOS Reform Programme	MOJNCCA	Donor	414	425.7		91	252.1	
National Legal AidandAwarenessProgramme	MOJNCCA	UNICEF	0	0	19	0	0	6.3

Non State Actors Support Programme	MOJNCCA	EC/EDF	0	0	310	0	0	202
Kenya Institutional Support for Good Governance	MOJNCCA	GIZ			270			270
	MOJNCCA	GIZ			29.5			29.5
Promotion of Good Governance								
	MIRP	DANIDA	50.00	75	113			113
Capacity Building								
Kenya Institutional Support for Good Governance	EACC	ADB/ADF	95	120	35	9.1	37	35
Total			509	620.7	776.5	100.1	289.1	655.8

2.4. Review of Pending Bills

The sector's total 2010/11 pending bills stands at Kshs 1,550 million. This is a decrease from Kshs 2,623.15 million in 2009/10.

The analysis by type/nature, and sub sector is shown in tables 2.4, 2.4.1, and 2.4.4 for both recurrent and development. Most of recurrent pending bills are due to lack of provision while development pending bills are due to lack of liquidity (see table 2.4).

	Total pending Bills					
Nature/Type	2009/10	2010/11				
Due to lack of liquidity	1162.46	1339.54	410.21			
Due to lack of provision	1,311.95	1,283.61	1,139.95			
Total	2,474.41	2,623.15	1,550.16			
Percentage Share						
Due to lack of liquidity	47%	51%	36%			
Due to lack of provision	53%	49%	64%			

Table 2.4 Review of Pending Bills

	Due to lack of Liquidity			Due to Lack of Provision		
Type/nature	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
1.Recurrent						
Utility Telephone				75.72	1.98	1.61

Electricity				48.58	4.08	2.65
Water				43.61	4.57	2.54
Personal claims			0.6	179.92	37.8	16.97
Others	619.82	1176.9	72.36	964.12	1235.18	1116.18
Total Rec. Pending Bills	619.82	1176.9	72.96	1311.95	1283.61	1139.95
2. Development						
Utility Telephone						
Electricity						
Water						
Personal claims						
Others	542.64	162.64	337.25	0	0	0
Total Dev. Pending Bills	542.64	162.64	337.25	0	0	0
Total Pending Bills	1162.46	1339.54	410.21	1311.95	1283.61	1139.95

Table 2.4.2 Recurrent Pending Bills

	Due	to lack of]	Liquidity	Due to	Lack of Provis	sion
Sub sector	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
OOP-PAIS	123.72	884.11		344.61	4.36	58.27
OVP & MOHA	-			966.84	1,139.95	1139.95
MOJNCCA	1.4	2	1.6	-	44.48	
MIRP						
JUDICIARY					-	
KNCHR	_	-		-	-	
SLO				0.5	95	
CIC						
IEBC	494.7	290.79	71.36			
ODPP						
NPSC						
КАСС	_	-		-	-	
Total Pending Bills	619.82	1,176.90	72.96	1,311.95	1,283.79	1,198.22

Table 2.4.3 Development pending Bills

	Due to lack of Liquidity			Due to Lack of Provision		
Sub sector	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
OOP-PAIS	459.71	154.15	274.25	-	-	
OVP & MOHA	82.93	8.49	63	-	-	
MOJNCCA	0	0		0	0	

MIRP				-	-	
JUDICIARY	-	-		-	-	
KNCHR	-	-			-	
SLO	-	-			-	
CIC	-	-		-	-	
IEBC	-	-		-	-	
ODPP	-	-		-	-	
NPSC						
KACC	-	-		-	-	
Total Pending Bills	542.64	162.64	337.25	0	0	

Table 2.4.4 Nature of Pending Bills

	Due to lack of liquidity					
	2008/09	2009/10	2010/11	2008/09	2009/10	2010/11
Recurrent	619.82	1,176.90	72.96	1,311.95	1,283.79	1,198.22
Development	542.64	162.64	337.25	0	0	0
Total	1,162.46	1,339.54	410.21	1,311.95	1,283.79	1,198.22
Percentage Sha	are					
Recurrent (%)	53.3	87.9	17.8	100.0	100.0	100.0
Development (%)	46.7	12.1	82.2	-	-	-

2.2.1 Recommendations on Pending Bills

In order to avoid the perennial recurrence of the cases of pending bills, the following measures are suggested; -

- (i) Provision of adequate budgetary allocation as per the draft budgetary estimates which are submitted annually as they are true reflection of the resource requirements
- (ii) Consistent and timely exchequer releases.
- (iii) Lengthy procurement procedures
- (iv) Realistic submission and adherence to annual cash projections work plans and procurement plans.
- (v) Clear all the outstanding bills.

CHAPTER THREE: MEDIUM TERM PRIORITIES AND FINANCIAL PLAN FOR THE MTEF PERIOD 2012/13 – 2014/15

3.1 Prioritization of Programmes and Sub-Programmes

3.1.1. Programmes and their Objectives

No	PROGRAMME	OBJECTIVE
OFF	FICE OF THE PRESIDENT-PA	IS VOTE 01
1.	National Police Service	To provide a more secure living and working environment and reduce the cost of doing business that is associated with insecurity
2.	Administration and Field services	To promote and maintain peace, coordinate government business, and inculcate attitudinal and value change in the country
3.	National Campaign against Drug Abuse	To provide leadership for an all-inclusive innovative collaboration in the coordinated prevention, control and mitigation of drug and alcohol abuse
4.	Government Printing Services	To improve quality and printing service to the government
NAT	FIONAL POLICE SERVICE CO	OMMISSION
5.	National Police human resources management and development	To build an efficient, professional and well motivated national police service
ETH	HCS AND ANTI-CORRUPTION	N COMMISSION
6.	Anti-corruption	To investigate cases of corruption and economic crime, restitute corruptly acquired assets, and educate public on corruption prevention and promote ethical practices.
KEN	NYA NATIONAL COMMISSIO	N ON HUMAN RIGHTS
7.	Protection and Promotion of Human Rights	To reduce systemic human rights violations; increase application of human rights principles and standards in the implementation of the new Constitution; and increased practice and knowledge of human rights principles and standards in public and private spheres;
OFF	FICE OF THE VICE PRESIDEN	T AND MINISTRY OF HOME AFFAIRS
8.	Policy formulation and Administration Services	To provide policy direction and leadership in government business as Principal Assistant to the Head of State.
9.	Correctional Services	To contain and rehabilitate offenders in humane and safe conditions in order to facilitate responsive administration of justice, rehabilitation, and social re-integration, resettlement and community protection
10	Betting and Lottery Services	To ensure a well regulated gaming industry
MIN		ND EGISTRATION OF PERSONS
11	Population Registration	To ensure timely and secure Population Registration while maintaining a comprehensive population database
12	Immigration Services	To facilitate safe travel of Kenyan citizens and foreigners through an improved Immigration service.

13	Policy Formulation and Coordination	To coordinate and facilitate policy formulation and implementation
TH	E JUDICIARY	
14	Judicial Service Commission	The main objective of the commission is to create a transformed justice system and a human resource policies in order to attract, develop and retain adequate well trained ,competent, efficient and well motivated staff at all levels.
15	Administration	The main objective is to administer core and general services to overall judicial services. This will be through an established well coordinated and streamlined structures, systems and process that ensures efficient and workflow and responsiveness to changing needs.
16	Court services	Ensure that the members of the public/litigants have easy and proper access to justice
17	Auxiliary and Assorted services	To ensure timely reporting of concluded cases and dissemination of information and maintenance of order in auctioneering services
OFF	FICE OF THE DIRECTOR OF I	5
18	Public Prosecution Services	To provide efficient, effective and fair prosecutions
CO	MMISSION ON IMPLEMENTA	TION OF CONSTITUTION
19	Implementation of the	To ensure that necessary legislations and administrative procedures are
	constitution	developed and adhered to, to realize the letter and spirit of the constitution
MIN	ISTRY OF JUSTICE. NATION	AL COHESSION AND CONSTITUTIONAL AFFAIRS
20	Legal, Ethics, Integrity, National Cohesion and Constitutional Reform Programme	To provide a new Constitutional order, foster National Cohesion and enhance access to justice to all.
21	Kenya National Integrated Civic Education (K-NICE)	To enhances citizens' participation and engagement in governance and responsive governance
22	Policy, Planning and Management services	To build adequate capacity to provide Quality, efficient and effective services to the sector institutions, the republic and respond to emerging issues
23	Legal Education and Policy programme	To provide quality legal education in Kenya
	Legal Education and Policy	To provide quality legal education in Kenya
	EPENDENT ELECTORAL AN	
24	Management of Electoral Process in Kenya	To deliver free, fair and credible elections
25	Review of electoral and administrative boundaries	Delimitation of constituencies and local electoral units' boundaries
26	Registration, Regulation and Funding of Political Parties	To promote competitive and issue based political parties

3.1.2. Programmes, Sub-Programmes, Expected Outcomes, Outputs, and Key Performance Indicators for the Sector

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)		
OFFICE OF THE PRESIDEN	NT-PAIS			
Programme: Policing service				
	working environment and reduced cost of do	ing business.		
Kenya Police services,	Enhanced crime detection and prevention	Number of surveillance cameras/streets		
General Para-military Services		installed /covered		
,	Strengthened patrols to deter crime	Number of offences reported and detected		
Administration Police	Support to judicial process resulting in	Number of criminal cases investigated		
Services,	successful prosecution			
Criminal Investigation	Community satisfaction with police	Number of cases solved		
Services.	services			
	Countries crime index developed	Trend in crime levels in the country		
	Improved collaboration in community	Number of community policing units		
	policing amongst different actors in security	operational		
	related services			
	Provision of adequately skilled police	Number of additional uniformed officers		
	officers in an equitably distributed manner	recruited and deployed.		
	Improved physical infrastructure and	Number of modernized physical		
	equipment	infrastructure and equipment		
	Motivated police force	Number of police reforms completed		
	Monitoring and evaluation system	Timeliness in Project implementation		
Programme : Administration Outcome: Improved deli	and field services very of responsive, effective & efficient servi	and to Konvons		
Administration	Enhanced awareness of Government	Number of public barazas held		
and Field services	policies in the field	Number of public barazas field		
and Tiend services	Strengthened Peace building and conflict	Number of District Peace Committees		
	management	established and functional		
	Country's peace index	Peaceful coexistence among Kenyans		
	Strengthened disaster response and	Number of disaster preparedness and		
	coordination.	response committees		
Programme: Government Pri	nting Services	1		
	capacity, supply and security of Government	documents.		
Government Printing Services	Efficiently and effectively printed	Reduced throughput time		
	government documents			
	Enhanced Security of government	Number of surveillance equipment		
	documents	installed.		
	Increased capacity of government press	Number of documents printed		
Programme: National Campa	aign Against Drug Abuse Authority			
	om drug and drug abuse in Kenya			
National Campaign Against	Suppressed alcohol and drug supply chain	Annual reports on status of alcohol and		
Drug Abuse Authority		drug s supply chain		
-	Reduced demand of drug and substances in	Annual reports on status of drug and		
	Kenya	substance demand in Kenya		
	Drug addicts rehabilitated, treated and	Number of drug addicts facilitated for		
	counseled	rehabilitation, treatment and counseling		
	Strengthened intersectoral collaboration	Annual reports on intersectoral		
		J		

Key Outputs (KO)	Key Performance Indicators (PI)
	collaboration status
Strengthened research on drugs and substance abuse	Drugs and substance research reports
100% enforcement of Alcoholic and Drinks	Status report on enforcement of alcoholic and drinks control act 2010
human resources management and development rofessional and well motivated national police se	rvice
	Police to population ratio
Motivated National Police Service	National Police service members' satisfaction level
Trusted National Police Service	Image of national police service.
PTION COMMISSION	
ernance system	
Corruption and economic crimes cases investigated	No. of Corruption and economic crimes cases investigated
Corruptly acquired assets recovered and/or restituted	Value of Corruptly acquired assets recovered and/or restituted
Kenyans sensitized, trained, educated and or enlisted to combat corruption	No. of Kenyans sensitized, trained, educated and or enlisted to combat corruption
Broad based Examinations targeting various	No. of Broad based Examinations
	targeting various sectors/institutions/
	Departments carried out to seal corruption loopholes
	No. of Institution/persons advised and
	assisted on ways to eliminate corrupt
	practices and promote ethical practices
· · ·	No. of Disruptive interventions on corruption networks accomplished
	Status of Construction of EACC
	Headquarters completed
	Theudquarters completed
omotion of Human Rights r and greater enjoyment of fundamental human r	ights in Kenya
SIDENT AND MINISTRY OF HOME AFFA	AIRS
ial Services ial Service Delivery On Ministerial Mandate	
Effective fulfillment of all the delegated tasks by the President at National, Regional and International levels.	Number of fulfilled tasks delegated by the President.
Establishment of National lottery	Number of Bills revised
Policies developed on Correction service,	Number of Policies drafted
cabinet	
	Strengthened research on drugs and substance abuse 100% enforcement of Alcoholic and Drinks control Act 2010 (CE COMMISSION uman resources management and development rofessional and well motivated national police set Adequate police service establishment Motivated National Police Service Trusted National Police Service PTION COMMISSION corruption and economic crimes cases investigated Corruptly acquired assets recovered and/or restituted Kenyans sensitized, trained, educated and or enlisted to combat corruption Broad based Examinations targeting various sectors/institutions/ Departments carried out to seal corruption loopholes Institution/persons advised and assisted on ways to eliminate corrupt practices and promote ethical practices Disruptive interventions on corruption networks accomplished Initial stage of Construction of EACC Headquarters completed IISSION ON HUMAN RIGHTS comotion of Human Rights and greater enjoyment of fundamental human r SIDENT AND MINISTRY OF HOME AFF/ ial Services ial Services ial Services ial Services. Establishment of National lottery Commission revised

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
	activities as per the performance contract to	
	improve service delivery to inmates and the	
	general public	
Programme 2: Correctional S	Services Containment and Rehabilitation of Offender	6
Outcome. Better Services for	Identified offenders contained in safe	Number of offenders contained in save
	custody	custody
	Identified offenders resettled and	Number of offenders resettled back in the
	reintegrated back to the community	community
	Identified offenders rehabilitated	Number of offenders rehabilitated
	special offenders units established	Number of special offenders units
	special offenders and established	established
	formally and vocationally trained inmates	Number of inmates trained on agricultural
	jj	production and afforestation
	complete Prisoners accommodation wards	Number of Prisoners accommodation
	r	wards
Correctional Services	uniforms for inmates	Number of uniforms for inmates
	Needy school going probationers supported	Number of needy school going
	with formal education	probationers supported with formal
		education
	probationers empowered with tools and	probationers empowered with tools and
	other programs	other programs
	Health centres equipped with laboratory	Number of health centres equipped with
	equipments	laboratory equipments
	Non-custodial offenders supervised	Number of non-custodial orders
		supervised
		Number of offenders under aftercare
		programme supervised
Programme 3: Betting And L	ottery Services and Enhanced Orderliness in the Gaming Ind	Austur
Outcome: Reduced Cheating	Betting, Lotteries and Gaming activities	Number of gaming activities supervised
	supervised	rumber of gaming activities supervised
	public lotteries and prize competition draws	Number of public lotteries and prize
	presided	competition draws
	Elimination of all identified cases of illegal	Number of identified cases of illegal
	gambling	gambling eliminated
Betting And Lottery Services	Database for all permit and license holders	Database for all permit and license
	developed	holders in place
	Betting Lotteries and Gaming Act reviewed	One Betting Lotteries and Gaming Act in
		place
	Annual permits and licenses renewed	Number of annual permits and licenses
		renewed
MINISTRY OF STATE FOR	IMMIGRATION AND REGISTRATION O	F PERSONS
Programme: Population Regi	stration Programme	1
	ata base of all Kenyans in place and a enhance	ced national security
	Identification cards issued	Number of Identification cards issued
National Registration Services	3rd Generation ID card (KENRIS) issuance	3rd generation identity card issuance
manonai Registration Services	system installed	system procured and installed
	•	• •
	62% births registration coverage targeted	% of birth and deaths registration
	(achieved57.35%); 67.5% deaths registration	coverage

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
	coverage targeted (achieved 48.35%)	
	CRD System installed in eight(8) counties	Number of counties installed
		With CRD System
		System installed
	Finger print marching analysis system	
		System installed
	Marriages registration system	
	Identify and register all refugees 100%	Number of Refugees identified and registered
Defuses Menagement	Level of Protection and recognition of	Level attained
Refugee Management		
	refugees as per international convention	N
D	Relocate 54,000 Refugees to the camps	Number of refugee relocated
Programme: Immigration Ser		
Outcome: Improved Immigra		
Travel Documentation	192,000 passports are processed and issued	Number of passports processed and issued
	Biometric Passports System	In Place
	1,236,000 kenyan visas issued	Number of visas issued
	Opening of New Passports Issueing Stations(Nyeri, Nakuru)	In Place
	Relocate to actual borders all gazetted borders	Number of borders relocated
	Open new borders(gazetted borders)	Number of new borders opened
Border Management	Install E- Visa Issuing and E-Border	System Installed
	Management System	System instance
	Upgrading of Pisces System	System Installed
	3360 work permits and special passes issued	Number of work permits and special
Residency and Naturalization	5500 work permits and speerar passes issued	passes issued
	Work permits Processing System	System Installed
Programme: Policy Formulat		Sjotom mouned
	Review immigration, Population	Number of policies and Acts reviewed
	Registration and Refugee policies and Acts	realized of policies and reas to viewed
	Monitoring and Evaluation Reports	Number of Monitoring and Evaluation
Administration and Planning	Improve work environment	Reports
	Improve work environment	Office space acquired an maintained an office tools procured
	Automate the ministry's functions	Number of IT systems installed and
		computers distributed to staff.
THE JUDICIARY		
Programme: Judicial services		
	Policies formulated	No. of policies formulated.
Individ Commission and	Effective and efficient Human resource	Number of staff hired.
Judicial Commission services	management.	No. of staff trained and promoted.
		Average years of service in Judiciary.
	Supreme court services provided	No. of petitions concluded.
	• • • • • •	Number of constitutional rulings.
Superior courts services	Appeal services provided	Number of appeals finalized.
L	High court services provided	Number of civil and criminal cases concluded.
	Resolved minor civil disputes, Fined traffic	No. of cases concluded.
Judicial services to the	and petty criminal offences.	No. of backlog cases cleared.
counties	and petty eminiar offences.	No. of offenders committed to communal
countros		services.
General administration	Efficient files management	
General administration	Efficient files management	No. of files scanned.

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
services		No. of registries processes automated.
		Number of stations using direct banking.
	Decreased loss of revenue	Amount of revenue saved.
	OR FOR PUBLIC PROSECUTION	
Programme: Public Prosecut		
Outcome: efficient, effective		
	-	No. of standards developed
	standards	
	Professionalism in service delivery	No. of convictions & acquittals for
	In an an an hlin an fiden on in an inside livetion	individual officers No. of customers satisfied with ODPP
Prosecutions of all criminal	Increase public confidence in criminal justice	services
offences	system Case file management system	Operational case file management system
	Advice to investigating agencies	No. of advisories given
	Reduction of time taken to finalize case	No. of cases completed
	Reviewed & revised prosecution instruments	No. of prosecution instruments reviewed
	Reviewed & revised prosecution instruments	No. of prosecution instruments reviewed
Witness and victims of crime	Policies & guidelines for handling witnesses	No. of Policy guidelines
services	& victims	rto. of Foney guidennes
	Complaints handling mechanism	Reduction in time taken to handle cases
	Guidelines for legal fraternity on the concept	No. of sensitization forums
	of client care	
	Information provided to witnesses and	No. of witnesses & victims facilitated
	victims of crime to facilitate their	
	participation of in the criminal justice system	
Penal and criminal law reform	Reduced delays in giving of legal advice	No. of days taken to give legal advice
	Quality & professional advice	No. of cases concluded successfully
	Guidelines on preparation of investigative &	Guidelines manual
	advice files	
	Revamp & operationalize ODPP criminal	No. of criminal laws reviewed
	law reform committee to Review criminal	
	laws	
	Appropriate procedures for preparation of	Case preparation procedures manual
	cases to be presented to the courts	
	Case control & inspection mechanisms designed	Case control & inspection mechanisms
Management of public	Implementation of priority setting, code of	manual Priority setting, code of ethics &
prosecutions	ethics & performance measurement	performance measurement standards
prosecutions	standards	manuals
	Standards	manans
	Review & revise prosecution instruments	No. of prosecution instruments reviewed
<u> </u>	Co-operation & collaboration offices	No. of liaison offices opened
Co-operation in criminal	Participation in inter-agency workshops	No. of workshops attended
matters	Harmonized inter-agency co-operation	No. of standard developed
	procedures	
	Establish a resource centre and a	Operational Resource centre &
Institutional Deforms	Prosecutors Training Institute	Prosecutors Training Institute
Institutional Reforms, Restructuring and		
Strengthening	Training & professional skill development	Training curriculum
Stronguroning	policy	
	Modernization of service delivery system	No. of procedures & processes revised

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
	Sensitization & dissemination of the code of	Reduced complaints in handling of cases
	conduct	No. of officers sensitized
	Improved access to prosecution services	No. of prosecution offices opened in the
		counties
	Continuous education and training	No. of officers trained
	IPLEMETAION OF CONSTITUTION	
Programme: Implementation		
Outcome: The letter and spirit	t of the constitution realized	
	Internal review of legislations	No. of legislations reviewed
Legislative Development		
Legislative Development	Organize stakeholder open forums for	No. of consultative forums organized
	state/non-state actors	
	Overseeing compliance of civic education	No. of civic education forums
a) Compliance and oversight	Auditing policies, legislations &	No. of policies, legislation and
	administrative procedures	administrative procedure
	Legislation to be enacted	No. of legislation enacted
Transition to Devolved		
Government	Establishment of county institutions	No. of county institutions established
		No. of Media briefings held
	Develop a communication strategy	Communication strategy in place
Decumentation and reporting	Development of a framework for M&E	M& E framework in place
Documentation and reporting		Assessment reports
		-Quarterly reports
	Develop and launch strategic plan	-strategic plan developed
	Recruitment and capacity building of staff	-authorized structure approved & staffing
Institutional strengthening		done
6 6	Procure and equip office space to improve	-Equipped office space
	work environment	I II TI

MINISTRY OF JUSTICE, NATIONAL COHESSION AND CONSTITUTIONAL AFFAIRS Programme 1: Legal, Ethics, Integrity, National Cohesion and Constitutional Reform Programme

Expected Outcomes: Legal reforms; enhanced ethics and integrity; professionalism; national cohesion and integration, and the implementation of the constitutional order.

Law reform	Finalization of legislation on leadership	Leadership bill developed					
	Development of legislation on functional	Draft legislation on functional					
	assignments, consumer protection, support	assignments, consumer protection					
	to county governments, removal of a county	,support to county governments, removal					
	governor, vacation of office of member of	of a county governor vacation of office of					
	county assembly, public participation and	member of county assembly, public					
	county assembly powers, privileges and	participation and county assembly					
	immunities county assembly gender balance	powers, privileges and immunities, county					
	and diversity	assembly gender balance and diversity					
	Review of various laws on corruption,	9 draft anti-corruption related amendment					
	human rights	bills					
	Review of 5 family related laws and 5	5 draft family related amendment bills, 5					
	commercial related laws	draft commercial related amendment bills					
Constitutional and legal policy	Legal policies formulated /Reviewed	No. of legal policies formulated/Reviewed					
formulation/advice							

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
	Monitoring of the implementation of the Public Officer Ethics Act,2003	No. of Survey Reports on the implementation of the Public Officer Ethics Act, 2003.
	Facilitation of inter-agency co-ordination in the fight against corruption through the implementation of the National Anti- Corruption Plan (NACP)	No. of progress reports on the implementation of the National Anti-Corruption Plan (NACP)
	Periodic progress reports on Kenya's implementation of the African Union Convention on Preventing and Combating Corruption (AUCPCC).	No. of implementation progress report AUCPCC prepared
	Report on the implementation of various Commissions of inquiry on corruption / economic crimes	No. of reports on the implementation of the reports of various Commissions of Inquiry
Anti-corruption campaign	Public enlightened on matters of anticorruption	No. of ant-corruption trainings and awareness campaigns conducted
	Establishment, operationalization and capacity building of 30 additional County Anti-Corruption Civilian Oversight Committees (CACCOCs)	No of CACCOCs established Report on capacity building No of campaign activities implemented No of reports prepared
	Stakeholders sensitization, awareness creation and training on anti-corruption and establishment of campaign networks	No of sensitization, training and awareness creations sessions held
	Design, production and distribution of IEC materials	No of IEC materials distributed No of reports prepared
	UN International Anti-Corruption Day	No of activities held to mark the Day No of messages developed and communicated No of participants No of reports prepared
	A rights based anti-corruption campaign	No of messages produced and disseminated
	Set up a resource centre	No of resource centres set up
National Legal Aid and Awareness	Legal aid and awareness workshops, clinics and trainingsConsultative forums on policy and legislative framework for a national legal aid scheme held	No. of legal aid /awareness workshops/clinics / trainings conducted -No. of consultative forums held National legal aid scheme established
	5 Training workshops for pro bono lawyers on the civil procedure rules	No. of workshops held No. of pro bono lawyers attended
	TJRC report Published and presented	TJRC Report prepared and submitted to H.E The President
Truth, Justice and Reconciliation	Reconciliation forums on the report conducted	No. of reconciliation forums held on National healing.
	Pay Gratuity to staff TJRC Commission wound up	Amount of Gratuity paid to Staff Winding up report

Sub Programme (SP)						
	Baseline Survey on the state of cohesion in	Survey Report				
	Kenya					
	Best practices in cohesion building in Kenya	Status Report				
	Including cohesion in the school Curriculum	Cohesion mainstreamed in school curriculum				
National Cohesion and Integration	Control hate speech in the run up towards and immediately after the 2012 general elections	Status report				
	Strengthen cohesion and integration framework in implementation of the new constitution	Number of new draft bills in which cohesion and integration principles are infused; Analysis of Cohesion and Integration content in bills in Media				
	Operationalization of NVB	Operational NVB				
National Values Board	-Training Report	-Number of officers trained -Number of ToTs inducted to promote National Values -Training materials -Reports -Certificates of attendance/completion awarded -Integrated training manual on National				
		values developed -IEC materials developed				
Judges and Magistrates Vetting Process	Develop and publish rules of procedure	Rules of procedure developed				
	Investigate Judges and Magistrates serving the High Court/Court of Appeal as at the 27 th	Report on 54 Judges and Magistrates				
	Prepare final report to the President and Parliament	Report prepared				
Programme 2 :Kenya Nation	nal Integrated Civic Education (K-NICE)					
Open Governance	Civic participation and accountability mechanisms created and mainstreamed in public policy and governance processes	Status report on civic awareness and public engagement in governance				
Non State Actors Civic Education	A comprehensive sustainable programme for non state actors	Curriculum and materials Developed Contracts management guidelines developed				
Civic Engagement & Self Governance	Public dialogue forums created and facilitated at national, county, constituency and community levels Civic engagement mechanisms established	No. of Public dialogue forums created and facilitated at national, county, constituency and community levels No. of mechanisms established at the				
	at the national, county and constituency levels Capacity enhanced for citizens engagement	national, county and constituency levels No of citizens engaged in capacity				

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)				
		building				
	National Civic Education Curriculum developed and implemented in Primary and Secondary Schools	Validated Civic Education Curriculum and implementation work plan				
Formal Civic Education(national and social development)	Organize and implement K-NICE Civic Fellowships with universities	No of K-NICE Civic Fellowships with universities				
	Continuous programme for national dialogue	No of programmes Conducted on national values and social development				
Programme 3: Policy, Plannin	g and Management services					
-	quality, efficient and effective services to sec	tor institutions				
	Efficient administrative Services	Customer satisfaction Level Employee satisfaction level				
	ISO900:2008 Implementation status Launch of ISO Publicly	Implementation status report Launch report				
	Internal Audits	Internal Audits minutes and reports				
	Conduct 4 surveys namely; Customer satisfaction, employee satisfaction, work environment and employee health and safety survey.	Survey Reports				
Non State Actors	Effective financial and technical support to the twelve NSAs funded under the NSA- NET support	Timely disbursement of funds to the 12 NSAs Quarterly monitoring and evaluation reports on the 12 NSAs projects				
	Capacity building and networking forums held for NSAs	No. of mechanisms/structures/multi stakeholder forums implemented to enhance the capacity of NSAs involvement in Government policy reform and development processes				
	Audit and Impact Analysis Mechanism	Number of audit and impact analysis mechanisms developed for reviewed policies and laws across the sector				
	Integrated sectoral and institutional planning & budgeting framework	Status of development of a sector operational budget and plan.				
	Integrated sectoral and institutional M&E	Status of development of a sector				
Sector wide coordination	framework Mechanisms for effective sector	operational M&E plan. Status of establishment of a mechanism				
(GJLOS)	management and coordination	for effective sector management and coordination.				
	Integrated service delivery framework	Status of development of an integrated service delivery framework				
	Mechanisms for public- private dialogue	Number of public-private dialogue and consultation mechanisms established				
	Strengthened multi-stakeholder GJLOS sector working group	Number of initiatives implemented to strengthen the multi-stakeholder GJLOS				

Sub Programme (SP)	rogramme (SP) Key Outputs (KO) Key Performance Indicators				
		sector working group.			
	Mechanisms for formal sector development	Number of formal sector-development			
	partner dialogue	partner dialogue and consultation			
		mechanisms established.			
	Formal partnerships with NSAs	Number of formal partnerships with NSAs			
		established.			
Programme 4: Legal Educatio					
Outcome: Quality legal education					
Legal Education Policy	Legal education legislation implemented	Council of Legal Education (CLE) Bill			
		2011 drafted.			
		Kenya School of Law (KSL) Bill2011			
		drafted.			
	Legal research projects	No. of legal research projects conducted			
	Continuing professional development (CPD)	No. of lawyers benefited			
Legal Training	programmes for lawyers				
Logui Huming	Clinical approaches to training advocates	No. of Clinics conducted			
	Enhanced pupilage supervision	No. of students supervised			
	Enhanced training facilities	Status report			
	AL AND BOUNDARIES COMMISSION				
Programme 1: Management					
Outcome: Free, Fair and Cred					
General and by elections	Free, fair and peaceful elections	Status report			
Voter Education	Voters sensitized on electoral process and	Status report on electoral process status			
	Increased voters awareness by 30%				
	Partners identified	Number of partnerships established			
Voter Registration	List of eligible voters	Number of eligible voters registered			
Information and	Electronic collation, transmission and	Status report			
Communication Technology	tallying of electoral data developed ral and administrative boundaries				
Frogramme: Keview of electo	rai and administrative boundaries				
	Delimitation, surveying and mapping of	Number of electoral and administrative			
Review of electoral and	electoral and administrative boundaries	boundaries delimitated, surveyed and			
administrative boundaries		mapped			
Programme 3: Registration, R	Regulation and Funding of Political Parties				
Outcome: Competitive and iss					
	Registration certificates issued	No. of political parties registered			
	Records updated	No. of records received and updated			
Registration and funding of Political Parties	Disputes Arbitrated	No. of disputes resolved			
Political Parties	Funding of political parties	No. of Political Parties funded			
		Amounts received by political parties			
THE STATE LAW OFFICE					
Programme: Legal Services to					
Outcome : Enhanced Rule of	Law, Democracy and Human Rights				
	Legal opinions	No. of legal opinions			
	Reduction in cases filed against government	No. of cases handled/concluded			
	or by Government against others				
Management/administration of	Fewer ex-parte Judgements				
civil matters and maintenance	Careful execution of Government	No. of cases attended			
of ethical standards in the	contracts/consultancies				
legal profession	Civil litigation department decentralized in	No. of Offices opened in the Counties			
	the counties for quick dispensation and				
	Access to Justice				
1	Execution of Government	No. of arbitrations conducted/attended			

Sub Programme (SP)	Key Outputs (KO)	Key Performance Indicators (PI)
	contracts/consultancies /Arbitration/	
	mediations conducted/attended	
	Matters handled or concluded/ Cases	No. of cases concluded/attended
	attended	
	Enhanced Alternate Dispute Resolution (ADR) mechanism	-No. of complaints settled via ADR
	Reduced backlog of complaints against	No. of charges drafted and referred to the
	Advocates	Disciplinary Committee
	Sensitization workshops Reports	No. of workshops held
	Improved international cooperation	No. of international treaties domesticated
	Compliance with international treaties and	No. of International conventions, treaties
Treaties and Agreements	agreements	and agreements being complied with
	Advise to client Ministries	No. of days taken to issue legal opinions to clients/ ministries
	Bills, Subsidiary legislation, Gazette	No. of bills drafted and finalized
	notices.	No. of Gazette notices and subsidiary
Bills, subsidiary legislation		legislations done
and legal notices services	Legal opinion and notices	No. of notices issued
		No. of legal n0tices issued
	Finalized summary cases	No. of finalized summary cases
		No. of summary certificates
	Trust accounts annual report	Trusts accounts annual report Published in
Management of Dublic Trusts	_	Kenya gazette notice
Management of Public Trusts and Estates	Finalized normal estates	No. of finalized normal estates
and Estates	Reduction of time taken to finalize the Estates	Average Time taken to finalize the estates
	Access of the services of Public Trustee	No. of offices opened at county levels
	services at various counties by the citizen	······································
	Registration certificates issued in respect of	No. of certificates issued
	companies, business names, societies,	
	adoptions, marriages	No. of loan accounts files closed under
	Accounts for entities under receivership	official receiver
	finalized and files closed	
Management of Registration	Reduction of time taken to register the	Quick access of registration services
Services	companies and business names	
	Online availability of the Registration services	Online access of registration services
	Marriage data base	Process Mapping in place
	Registration Services decentralized at the	No. of Offices opened
	counties	
	Best practices in crime prevention	No. of linkage reports
	Research report on violent crimes	No. of Research report on violent crimes.
Research into cause of Crimes	Annual crime data reports	Efficacy and adequacy of criminal
and its prevention		investigations and prosecutions
	Approved Crime Research Policy	Draft Policy of Research in place
	Awareness created	Number of workshops held
	Copy rights awareness created	No. of Awareness campaigns on copyright issues conducted
	Training and sensitization on copyright and	No. Training and sensitization on
Copy rights Protection	related rights in Kenya conducted	copyright and related rights in Kenya conducted

3.1.3. Programmes by Order of Ranking

By a score of between 0 for the lowest and 1 for the highest, the programmes are in the table below ranked using the following criteria

- A. setting up the essential frameworks for implementing the constitutional order
- B. linkage of the programme with vision 2030 objectives
- C. degree to which a programme addresses core poverty interventions
- D. degree to which the programme is addressing the core mandate of the sector/ministry
- E. expected outputs and outcomes from a programme
- F. linkages with other programmes
- G. cost effectiveness and sustainability of the programme and
- H. number of mentionos at the county consultation [Above score ; 6=1; no mention = 0]

PROGRAMMES	Α	B	C	D	E	F	G	Η	TTL
National Police Service	1	1	1	1	1	1	1	1	8
Administration and Field services	1	1	1	1	1	1	1	0	7
National Campaign against Drug and Substance Abuse	0	1	0	1	1	1	1	1	6
Government Printing Services	1	1	0	1	1	1	1	0	6
National Police human resources management and development	0	1	0	1	1	1	1	1	6
Policy, Management and Support Services to the Office of the Vice President and Ministry of Home Affairs	1	1	0	1	1	1	1	0	6
Correctional Services	0	1	1	1	1	1	1	1	7
Betting and Lottery Services	0	1	0	1	1	0	1	0	4
Legal, Ethics, Integrity, National Cohesion and Constitutional Reforms Programme	0	1	0	1	0	1	1	1	5
Kenya National Integrated Civic Education Programme	0	1	1	1	1	1	1	1	7
Policy, Planning and Management	0	1	0	0	0	0	1	0	2
GJLOS Sector Wide Policy and Reform Coordination	0	1	0	0	0	0	1	0	2
Legal Education and Policy Programme	0	1	0	0	1	1	1	1	5
Legal services to government and public	1	1	1	1	1	1	1	1	8
Judicial Service Commission & JTI	0	1	1	1	1	1	1	1	7
Administration	0	0	0	0	0	0	1	0	1
Court Service	1	0	0	0	0	0	1	0	2
Auxiliary and Association	0	0	0	0	0	0	1	0	1
Management of Electoral Process in Kenya	1	1	0	1	1	1	1	1	7
Review of electoral and administrative boundaries	1	1	0	1	1	1	1	1	7
Registration, Regulation and Funding of Political	0	1	0	1	1	1	1	1	6

Parties									
Ethics and Anti-Corruption Programme	0	1	1	1	1	1	1	1	7
Population Registration	1	1	1	1	1	1	1	1	8
Immigration Services	0	1	0	1	1	1	1	0	5
Administration and Planning	0	1	0	0	1	0	1	0	3
Public Prosecution Services	1	1	1	1	1	1	1	1	8
Protection and Promotion of Human Rights	0	1	1	1	1	1	1	1	7
Implementation of the constitution	1	1	0	1	1	1	1	0	6

3.1.4. Key Strategic Interventions in Counties by Order of Ranking (Not more than 10 per Sector)

	than 10 per Sector)							
	Key Issues	Key strategic interventions	Mentions	Vote				
1	Insecurity and crime	-Strengthen policing capacity and law enforcement institutions	35	01 & 66				
		-Implementation of police reforms						
2	Ignorance & lack of information- Civic education	Civic education-K-NICE programme implementation	20	17				
3	Delayed/Access justice	Strengthen implementation ² of Court services programme	19	26 &63 & 25 & 01 & 05				
4	Registration Services	Devolve registration services to counties	17	40& 01				
5	Corruption in the public Service/Slow response	-strengthen implementation sector reforms at county levels. -Strengthen implementation of	14	34&17&63				
		integrity and transparency testing programmes.						
		-strengthen monitoring and evaluation of sector services.						
6	Cohesion Challenges/conflict resolution	-strengthen implementation of peace building and conflict management programme	12	17&26,01				
		-decentralization of effective early warning, monitoring and conflict management systems.						
7	Inadequate/Ineffective Rehabilitation measures for prisoners	-improve prison welfare by providing education, training etc	11	05				
		-strengthen prison reforms -strengthen community service order						
8	Election/Boundary/political issues	-Delineation of constituency and administrative boundaries.	11	33,26				

 $^{^{2}}$ K-NICE is an integrated national programme that coves vote 17,01,26,33,66 as well as other sectors

	Key Issues	Key strategic interventions	Mentions	Vote
		-Build a credible Electoral Dispute Management System		
		-Civic Education*		
9	Human rights	-Civic Education* -decentralize human rights services to counties	8	64&17
10	Field administration services	-strengthen coordination and monitoring of national government business at the grassroots	4	01
11	Drug and substance abuse and HIV Aids	 -decentralization of NACADAA services. -Enforcement of drug trafficking laws -behaviour change communication on 	6	01
		matters of HIV/AIDs		
12	Decentralization of the offices e-g IEABC, EACC, DPP & State Law Office, Female prisons, Registration	-Decentralization of the offices -engendering sector services and operations	6	
13	Lack of disaster preparedness e.g during fires outbreaks and floods	-operationalize disaster based programmes -decentralize services	3	01
14	Retrogressive cultural practices e-g Cattle rustling, FGM, witchcraft	-civic education	3	01

3.2 Analysis of Resource Requirement by:

	2011/12	011/12 2012/13 2013/14		2014/15
Recurrent	97,772	171,020.90	168,904.58	183,408.09
Development	12,874	47,551.88	45,964.74	50,539.18
Total	110,646	218,572.78	214,869.32	233,947.27

3.2.1. Sector (recurrent and development)

3.2.2. Sub-Sectors (recurrent and development) Recurrent Votes

r	Recurrent Votes						
	ESTIMATES		REQUIREMENT				
Vote	2011/12	2012/13	2013/14	2014/15			
01	55,940	97,621.38	109,161.40	118,808.89			
05	13,743	11,271.55	12,080.36	12,802.09			
17	2,057	5,867.56	4,902.67	4,827.50			
25	1,336	3,372.57	4,443.84	6,036.37			
26	6,363	9,601.00	10,521.00	11,373.00			
33	11,439	30,469.00	13,455.70	14,126.10			
34	1,617	2,489.78	3,021.30	3,487.29			
40	3,921	5,438.09	5,532.42	6,078.99			
63	355	3,283.57	3,260.64	3,084.98			
64	324.00	769.40	1,026.90	1,195.60			
65	524	947.89	1,024.35	1,075.57			
66	250.00	400.00	452.00	501.72			
Total	97,772	171,020.90	168,904.58	183,408.09			

Development Votes

	ESTIMATES	REQUIREMENT			
Vote	2011/12	2012/13	2013/14	2014/15	
01	4,734.47	28,132.39	30,397.87	33,186.29	
05	1,918.00	4,772.42	5,258.92	6,095.50	
17	1,040.35	1,470.50	1,192.30	1,192.83	
25	32.10	47.53	71.30	106.10	
26	2,519.00	3,150.00	3,713.00	4,085.00	
33	-	-	-	-	
34	200.00	400.00	400.00	35.80	
40	2,387.40	8,871.94	4,635.97	5,511.17	
63	-	-	-	-	
64	-	-	-	-	
65	60.85	190.35	209.39	219.85	
66	-	516.00	108.00	116.64	
Total	12,892.17	47,551.88	45,964.74	50,539.18	

	SECTOR PROGRAMMES				
	Programme Name	Printed	Projected Est	timates	
		Estimates 2011/12	2012/13	2013/14	2014/15
1	National Police Service	46,972.82	100,133.86	112,575.64	123,047.18
2	Administration and Field services	12,492.31	20,186.00	21,187.88	22,679.97
3	National Campaign against Drug and Substance Abuse	313.20	2,054.96	2,157.46	2,265.97
4	Government Printing Services	896.31	3,378.95	3,638.29	4,002.05
5	National Police human resources management and development	250.00	916.00	560.00	618.36
6	Policy, Management and Support Services to the Office of the Vice President and Ministry of Home Affairs	1,437.19	1,042.15	1,146.63	1,460.64
7	Correctional Services	14,151.27	14,044.06	15,122.45	16,353.62
8	Betting and Lottery Services	197.55	957.76	1,070.21	1,083.33
9	Legal, Ethics, Integrity, National Cohesion and Constitutional Reforms Programme	1,267.86	3,927.93	3,095.23	3,428.13
10	Kenya National Integrated Civic Education Programme	0	1600	1200	1200
11	Policy, Planning and Management Services	1494.646	1281.25	1343.85	977.2
12	Legal Education and Policy Programme	390.00	528.88	455.89	415.00
14	Legal services to government and public	1,336.00	3,420.16	4,515.14	6,143.36
15	Judicial Service Commission & JTI	225.00	177.00	195.00	214.00
16	Administration	4,468.00	6,201.00	7,168.00	7,885.00
17	Court Service	4,385.00	6,098.00	6,568.00	7,025.00
18	Auxiliary and Association	248.00	275.00	303.00	333.00
19	Management of Electoral Process in Kenya	11,473.40	26,608.40	9,814.10	10,304.81
20	Review of electoral and administrative boundaries	295.80	420.70	31.60	33.20
21	Registration, Regulation and Funding of Political Parties	362.00	3,440.00	3,610.00	3,788.20
22	Ethics and Anti-Corruption Programme	1,817.03	2,889.78	3,421.30	3,523.09
23	Population Registration	4,180.73	11,607.34	6,953.87	8,219.55

3.2.3. Programmes and Sub-programmes

24					
	Immigration Services	1,810.56	2,298.69	2,738.50	2,852.60
25					
	Administration and Planning	317.07	404.00	476.00	518.00
26	Public Prosecution Services				
		355.00	3,283.57	3,260.64	3,084.98
27	Protection and Promotion of Human				
	Rights	554.10	769.40	1,026.90	1,195.60
28					
	Implementation of the constitution	524.00	1,138.24	1,233.74	1,295.42
	Total Expenditure				
		112,214.85	218,572.77	214,869.32	233,947.27

During the 2012/13-2014/15 MTEF period, there is a general increase in the funding requirement to finance the programmes, projects and activities in the Sector. The current increase in resource requirement is justified by various ongoing reforms in Security, Legal, Ethics, Integrity, National Cohesion and Constitutional Reforms.

In addition, the Sector requires huge resource to finance new bodies/ commissions as per the constitutional requirements including; Directorate of Public Prosecutions, Kenya police Commission and Commission for the Implementation of the Constitution. Other services such as Witness Protections under the legal services programme require substantial funding within the sector.

Further, preparations for the coming General elections, funding of the political parties, increased demand for issuance of identity cards, voter registration services and introduction of Civic education programme have contributed to the huge resource requirements. This is as shown in the table above.

3.2.5.1 MINISTRY OF JUSTICE, NATIONAL COHESION AND CONSTITUTIONAL AFFAIRS

3. Summary of county resource requirement (Kshs Millions)

PROGRAMME	2012/13	2013/14	2014/15	
Cohesion and Integration	305	209	250	
Law reform	705	705	500	
Governance co-ordination	310	390	440	
Total	1,320	1304	1190	

	RECURRENT				
	2011/12	2012/13	2013/14	2014/15	
NACADAA	313,200,000	2,054,960,000	2,157,460,000	2,265,970,000	
NCRC	40,000,000	160,600,000	183,700,000	212,400,000	
KECOBO	70,000,000	172,900,000	236,100,000	330,300,000	
WPA	0	147,700,000	221,550,000	332,330,000	
NCLR	212,000,000	234,000,000	258,000,000	284,000,000	
ALB	15,700,000	39,000,000	42,900,000	47,000,000	
KSL	290	348.88	355.89	365	
	670,900,000	2,809,160,000	3,099,710,000	3,472,000,000	

3.2.1. Semi Autonomous Government Agencies

	DEVELOPMENT					
	2011/12	2012/13	2013/14	2014/15		
NACADAA	0	-	-	-		
NCRC	10,000,000	50,500,000	55,600,000	72,200,000		
КЕСОВО	11,000,000	27,100,000	40,650,000	61,000,000		
WPA	-	147,700,000	221,550,000	332,330,000		
NCLR						
ALB						
CAJ						
KSL	100	180	100	50		
TOTAL	21,000,000	225,300,000	317,800,000	465,530,000		

3.2.2. Economic Classification

During the 2012/13- 2014/15 MTEF period, the GJLOS sector will require funding to finance its programmes, projects and activities amounting to Kshs 218,572.78 million up from Kshs 112,214.37 million in the current financial year 2011/12. The resource requirement trend will then decline in financial year 2013/14 to Kshs 214,869.32 billion and increase during financial year 2014/15 to a high of Kshs 233,947.27 billion as illustrated in Table below.

Expenditure Classification	Printed Estimates	Pro	ojected Estimates	
	2011/12	2012/13	2013/14	2014/15
1) Current Expenditure	99,263.40	170,761.00	168,264.68	182,888.19
Compensation to Employees	58,814.58	90,273.41	80,425.10	85,702.83
Use of Goods and Services	37,379.92	68,532.00	74,978.60	82,568.42
Current Transfers Government Agencies	2,300.05	9,867.09	10,771.32	12,348.54
Other Recurrent	768.85	2,088.50	2,089.66	2,268.40
2) Capital Expenditure	12,950.97	47,811.78	46,604.64	51,059.08
Acquisition of Non- Financial Assets	12,063.97	44,916.66	43,982.52	47,303.96
Capital Transfers to Government Agencies	135.00	220.00	145.00	55.00
Other Development	752.00	2,675.12	2,477.12	3,700.12
Total Expenditure	112,214.37	218,572.78	214,869.32	233,947.27

Sector Economic Classification

3. **3.** Analysis of Resource Requirement versus allocation by:

3.3.1 Recurrent

		Estimates	Requirement	Resource Allocation		
Vote		2011/12	2012/13	2012/13	2013/14	2014/15
1	OOP-PA&IS	55,695.95	97,621.38	57,680.60	109,161.40	118,808.89
5	OVP&MOHA	13,868.01	11,271.55	14,386.66	12,080.36	12,802.09
17	MOJNCCA	2,112.16	5,356.67	2,414.94	4,924.67	4,837.50
25	SLO	1,336.00	3,372.57	1,654.39	4,443.84	6,036.37
26	Judiciary	6,807.00	9,601.00	6,456.26	10521	11373
33	IBRC	12,130.70	30,469.00	12,069.26	13,455.70	14,126.10
34	EACC	1,617.03	2,489.78	1,689.80	3,021.30	3,487.29
40	MIRP	3,921.06	5,438.09	4,403.55	5,532.42	6,078.99
63	DPP	355	3,283.57	710.67	3,260.64	3084.98143
64	KNHRC	668.5	769.4	388.67	1026.9	1195.6
65	CIC	463.15	947.89	531.53	1,024.35	1,075.57
66	NPC	250	400	500.00	452	501.72
Total		99,224.56	171,020.90	102,886.33	168,904.58	183,408.09

3.3.2 Development

		ESTIMATE S	REQUIREMEN T	Resource A	llocation	
Vote		2011/12	2012/13	2012/13	2013/14	2014/15
1	OOP-PA&IS	4,978.70	28,132.39	4,984.47	373.90	108.00
5	OVP&MOHA	1,918.00	4,772.42	2,081.00	444.00	1,070.30
17	MOJNCCA	1,040.35	1,471.25	584.53	243.00	71.30
25	SLO	43.00	245.93	243.00	2,319.01	3,713.00
26	Judiciary	2,519.00	3,150.00	2,319.00	-	-
33	IBRC	0.00	0.00	0	232.00	400.00
34	EACC	200.00	400.00	232	3,274.00	2,448.97
40	MIRP	2,387.40	10,087.94	4,787.00	80.00	500.00
63	DPP	0.00	0.00	80	-	-

64 65	KNHRC CIC	0.00 60.85	0.00 190.35	0	-	-
66	NPC	0.00	516.00	0	2,041.00	4,923.80
Tota l		13,147.30	48,966.28	15,311.0 0	9,006.91	13,235.37

3.2.1. Programmes

SECTOR PROGRAMMES

	Programme Name	Printed	Projected Estimates			
		Estimates 2011/12	2012/13	Ceiling	2013/14	2014/15
1	Security Reforms	46,972.83	100,133.86	48,417.29	112,575.64	123,047.18
2	National Administration and societal order	12,492.31	20,186.00	13,041.47	21,187.88	22,679.97
3	National Campaign against Drug and Substance Abuse	313.20	2,054.96	310.00	2,157.46	2,265.97
4	Government Printing Services	896.31	3,378.95	896.31	3,638.29	4,002.05
5	National Police Professionalism and accountability Programme	250.00	916.00	500.00	560.00	618.36
6	Policy, Management and Support Services to the Office of the Vice President and Ministry of Home Affairs	1,437.19	1,042.15	1,696.43	1,146.63	1,460.64
7	Correctional Services	14,151.27	14,044.06	14,574.27	15,122.45	16,353.62
8	Betting and Lottery Services	197.55	957.76	197.55	1,070.21	1,083.33
9	Legal, Ethics, Integrity, National Cohesion and Constitutional Reforms Programme	1,267.86	3,417.79	1,428.29	3,095.23	3,428.13
1 0	Kenya National Integrated Civic Education Programme	-	1,600.00	260.00	1,200.00	1,200.00
1 1	Policy, Planning and Management	941.70	697.75	505.00	546.20	532.00
1 2	GJLOS Sector Wide Policy and Reform Coordination`	552.95	583.50	375.65	797.65	445.20
1 3	Legal Education and Policy Programme	390.00	528.88	430.00	455.89	415.00
1 4	Legal services to government and public	1,379.00	3,618.50	1,897.39	4,515.14	6,142.47
1 5	Judicial Service Commission & JTI	225.00	177.00	205.48	195.00	214.00
1 6	Administration	4,468.00	6,201.00	4,478.25	7,168.00	7,885.00
1 7	Court Service	4,385.00	6,098.00	3,843.55	6, 568.00	7,025.00
1 8	Auxiliary and Association	248.00	275.00	247.98	303.00	333.00

1	Management of Electoral Process		1			
9	in Kenya	11,472.90	26,608.30	11,259.00	9,814.10	10,304.70
2	Review of electoral and					
0	administrative boundaries	295.80	420.70	420.00	31.60	33.20
2	Registration, Regulation and					
1	Funding of Political Parties	362.00	3,440.00	390.00	3,610.00	3,788.20
2	Ethics and Anti-Corruption					
2	Programme	1,817.03	2,889.78	1,921.80	3,421.30	3,523.09
2						
3	Population Registration	4,180.73	11,607.34	6,468.81	6,953.87	8,219.55
2						
4	Immigration Services	1,810.56	3,514.69	2,214.64	2,738.50	2,852.60
2						
5	Administration and Planning	317.07	404.00	507.10	476.00	518.00
2	Public Prosecution Services					
6		355.00	1,092.26	790.67	1,069.33	1,069.33
2						
7	Human Rights	554.10	769.40	263.67	1,026.90	1,195.60
2						
8	Implementation of the constitution	524.00	1,138.24	535.96	1,233.75	1,295.42
2						
9	Promotion of Gender and equality	114.50	296.00	125.00	400.00	450.00
	Total Expenditure					
		112,371.86	218,091.86	118,201.56	206,510.02	232,380.62

3.2.2. Sector Economic Classifications

Expenditure Classification	Estimates	Requirement Resource Allocation		Projection				
	2011/12	2012/13	2012/13	2013/14	2014/15			
1) Current Expenditure	100,441.78	170,761.00	102,599.29	168,264.68	182,888.19			
Compensation to Employees	60,899.55	90,273.41	62,726.54	80,425.10	85,702.83			
Use of Goods and Services	36,476.52	68,532.00	37,960.57	74,978.60	82,568.42			
Current Transfers Government Agencies	2,296.85	9,867.09	2,547.39	10,771.32	12,348.54			
Other Recurrent	768.85	2,088.50	823.45	2,089.66	2,268.40			
2) Capital Expenditure	13,206.10	49,226.18	15,602.84	46,604.64	51,059.08			
Acquisition of Non- Financial Assets	12,319.10	45,115.06	14,062.84	43,982.52	47,303.96			
Capital Transfers to Government Agencies	135.00	220.00	140.00	145.00	55.00			
Other Development	752.00	3,891.12	1,400.00	2,477.12	3,700.12			
Total Expenditure	113,647.88	219,987.18	118,202.12	214,869.32	233,947.27			

3.2.3. Sub Sector Economic Classifications

OOP

Expenditure Classification	Printed Estimates	Projected Estimates				
	2011/12	2012/13		2013/14	2014/15	
1) Current Expenditure	56,560.00	97,621.38	57,680.60	109,161.40	118,808.89	
Compensation to Employees	38,029.96	52,246.42	39,170.86	58,622.22	62,126.93	
Use of Goods and Services	18,220.04	43,320.00	18,196.54	48,381.72	54,415.99	
Current Transfers Government Agencies	310.00	2,054.96	313.20	2,157.46	2,265.97	
Other Recurrent	-	_	-	-	-	
2) Capital Expenditure	4,978.70	28,132.39	4,984.47	30,397.87	33,186.29	
Acquisition of Non-Financial Assets	4,978.70	28,132.39	4,984.47	30,397.87	33,186.29	
Capital Transfers to Government Agencies	-	_	-	-	_	
Other Development			-	-	-	
Total Expenditure	61,538.70	125,753.77	62,665.07	139,559.27	151,995.17	

National Police Commission

Expenditure Classification	Printed	Projected Estimates				
	Estimates 2011/12	2012/13		2013/14	2014/15	
1) Current Expenditure	250.00	400.00	126.10	452.00	501.72	
Compensation to Employees	122.43	195.88	126.10	221.35	245.70	
Use of Goods and Services	127.57	204.12		230.65	256.02	
Current Transfers Government Agencies	-	-		-	-	
Other Recurrent	-	-		-	_	
2) Capital Expenditure	-	516.00	373.90	108.00	116.64	
Acquisition of Non-Financial Assets	-	516.00	373.90	108.00	116.64	
Capital Transfers to Government Agencies	-	-		-	-	
Other Development	-	-		-	_	

Total Expenditure					
_	250.00	916.00	500.00	560.00	618.36

OVP&HA

Expenditure Classification	Printed		Projected	Projected Estimates			
	Estimates 2011/12	2012/13		2013/14	2014/15		
(1) Current Expenditure	14,378.86	11,271.55	14,427.25	12,080.36	12,802.09		
Compensation to employees	9,469.47	6,810.81	9,753.55	7,056.77	7,347.00		
Use of goods and services	4,776.76	3,616.68	4,472.45	4,078.56	4,507.97		
Current transfers to government agencies	1.25	1.25	1.25	1.25	1.25		
Other recurrent (Acquisition)	131.38	842.81	200.00	943.78	945.87		
(2) Capital Expenditure	1,918.00	4,772.42	2,041.00	5,258.92	6,095.50		
Acquisition of non-financial assets	1,918.00	4,447.30	2,041.00	4,923.80	5,710.38		
Capital transfers to government agencies	-	-		-	-		
Other development	-	325.12		335.12	385.12		
Total Expenditure of Vote 05	16,296.86	16,043.97	16,468.25	17,339.28	18,897.59		

MOJNCA

Expenditure Classification	Printed	Projected Estimates				
	Estimates 2011/12	2012/13		2013/14	2014/15	
Current Expenditure	2,105.52	5,356.67	2,415.51	4,924.67	4,837.50	
Compensation to Employees	261.15	429.80	268.99	438.64	449.59	
Use of goods and services	749.37	2,931.99	1,051.52	2,682.42	2,517.49	
Current Transfers Govt. Agencies	1,095.00	1,944.88	1,095.00	1,743.61	1,798.42	
Other Recurrent	-	50.00	-	60.00	72.00	
Capital Expenditure	1,040.35	1,471.25	584.00	1,170.30	1,182.83	
Acquisition of Non-Financial Assets	940.35	1,291.25	444.00	1,070.30	1,132.83	
Capital Transfers to Govt. Agencies	100.00	180.00	140.00	100.00	50.00	
Other Development	-	-		-	-	
Total Expenditure Vote 17	3,145.87	6,827.92	2,999.51	6,094.97	6,020.33	

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Expenditure Classification	Printed	Projected Estimates				
	Estimates 2011/12	2012/13		2013/14	2014/15	
(1) Current Expenditure	1,336.32	3,372.57	1,654.42	4,443.84	6,036.37	
Compensation to employees	613.32	637.51	631.72	656.70	676.40	
Use of goods and services	363.60	504.06	422.70	756.14	1,133.27	
Current transfers to government agencies	359.40	2,231.00	600.00	3,031.00	4,226.70	
Other recurrent (Acquisition)						
(2) Capital Expenditure	43.00	245.93	243.00	71.30	106.10	
Acquisition of non-financial assets Capital transfers to government agencies	43.00	245.93	243	71.30	106.10	
Other development Total Expenditure of Vote 25	1,379.32	3,618.50	1,897.42	4,515.14	6,142.47	

Judiciary

Expenditure Classification	Printed	Projected Estimates				
	Estimates 2011/12	2012/13		2013/14	2014/15	
1.Current Expenditure	6,807.00	9,601.00	6,456.29	10,521.00	11,373.00	
Compensation of employees	3,125.00	5,385.60	3,218.75	5,734.00	6,208.00	
Use of goods and Services	3,434.00	3,940.40	2,989.31	4,484.00	4,832.00	
Current Transfers.	248.00	275.00	248.24	303.00	333.00	
Other Recurrent						
2. Capital Expenditure	2,519.00	3,150.00	2,319.01	3,713.00	4,085.00	
Acquisition of N/F Assets	2,519.00	3,150.00	2,319.01	3,713.00	4,085.00	
Capital Transfers to Govt. Agencies						
Other Development						
Total Expenditure of vote 26	9,326.00	12,751.00	8,775.30	14,234.00	15,458.00	

IEBC

Expenditure Classification Frinted Frigected Estimates	Expenditure Classification	Printed	Projected Estimates
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	Estimates 2011/12	2012/13		2013/14	2014/15
Current Expenditure	12,130.70	30,469.00	12,069.27	13,455.70	14,126.10
Compensation of Employees	5,846.00	19,573.00	4,476.50	1,741.80	1,826.60
	,	,	7,202.77	,	,
Use of Goods and Services	5,922.70	7,456.00	250	8,103.90	8,509.10
Current Transfers Govt. Agencies	250.00	3,300.00		3,465.00	3,638.20
Other Recurrent	112.00	140.00	140	145.00	152.20
Capital Expenditure	-	-	-	-	-
Acquisition of Non-Financial Assets					
Capital Transfer of Govt. Agencies					
Other Development					
Total Expenditure of Vote 33	12,130.70	30,469.00	12,069.27	13,455.70	14,126.10

EACC

Expenditure Classification	Printed		Projected	Estimates	
	Estimates 2011/12	2012/13		2013/14	2014/15
(1) Current Expenditure	1,617.03	2,489.78	1,689.45	3,021.30	3,487.29
Compensation of employees	1,080.51	1,630.28	1,112.93	2,161.80	2,719.89
Use of goods and Services	491.37	660.60	511.37	660.60	528.70
Grants and Transfers					
Acquisition of Non-financial					
Assets	45.15	198.90	65.15	198.90	238.70
(2) Capital Expenditure	200.00	400.00	232.00	400.00	35.80
Acquisition of Non-financial Assets	200.00	400.00	232.00	400.00	35.80
Capital Transfers to Government					
Agencies	-	-		-	-
Other Development	-	-		-	_
Total Expenditure of Vote 34	1,817.03	2,889.78	1,921.45	3,421.30	3,523.09

MIRP 1805.61575						
Expenditure Classification	Printed Projected Estimates					
	Estimates 2011/12	2012/13		2013/14	2014/15	
Current Expenditure	3,920.60	5,438.09	4,516.55	5,532.42	6,078.99	

Compensation to Employees	1,753.03	1,874.64	1,805.62	2,116.53	2,337.80
	1.004.66				
Use of goods and services	1,984.66	3,071.76	2,492.33	3,121.46	3,413.55
Current Transfers Govt. Agencies	33.20	60.00	39.70	70.00	85.00
Other Recurrent	149.72	431.69	178.91	224.42	242.63
Capital Expenditure	2,387.40	10,087.94	4,674.00	4,635.97	5,511.17
Acquisition of Non-Financial Assets	1,600.40	6,481.94	3,274.00	2,448.97	2,191.17
Capital Transfers to Govt. Agencies	35.00	40.00	-	45.00	5.00
Other Development	752.00	3,566.00	1,400.00	2,142.00	3,315.00
Total Expenditure of vote 40	6,308.00	15,526.03	9,190.55	10,168.38	11.590.15

ODPP					
Expenditure Classification	Printed	Projected Estimates			
	Estimates 2011/12	2012/13		2013/14	2014/15
(1) Current Expenditure	346.00	3,133.57	710.67	2,760.64	2,734.98
Compensation to employees	189.00	939.87	194.67	977.46	1,016.56
Use of Goods Services	157.00	2,193.70	347.00	1,783.18	1,718.42
Current transfers to Government Agencies	_	-	-	_	_
Other Recurrent			169.00		
(2) Capital Expenditure	9.00	150.00	80.00	500.00	350.00
Acquisition of non-financial assets	9.00	150.00	80.00	500.00	350.00
Capital transfers to government Agencies	-	-	-	-	-
Other Development					
Total Expenditure of vote					
	355.00	3,283.57	790.67	3,260.64	3,084.98

KNHRC

Expenditure Classification	Printed		Estimates		
Estimates 2011/12	2012/13		2013/14	2014/15	
(1) Current Expenditure	488.94	659.50	253.67	887.00	1,025.70
Compensation to Employees	121.04	183.10	124.67	313.00	344.30

Use of goods and services	65.70	93.90	89.00	103.30	113.60
Current transfers to Government Agencies					
Other Recurrent (Programmatic Work Expenditure)	302.20	382.50	40.00	470.70	567.80
(2) Capital Expenditure	49.80	109.90	10.00	139.90	169.90
Acquisition of Non-Financial Assets	49.80	109.90	10.00	139.90	169.90
Capital transfers to government Agencies					
Other Development					
Total Expenditure	538.74	769.40	263.67	1,026.90	1,195.60

CIC					
Expenditure Classification	Printed Estimates 2011/12	Projected Estimates			
		2012/13		2013/14	2014/15
(1) Current Expenditure	463.15	947.89	474.51	1,024.35	1,075.57
Compensation for employees	251.00	366.50	258.53	384.83	404.07
Use of Goods and services	183.75	538.79	185.59	592.67	622.30
Current transfers to Government Agencies					
Other Recurrent	28.40	42.60	30.39	46.86	49.20
(2) Capital Expenditure	60.85	190.35	61.46	209.39	219.85
Acquisition of Non Financial Assets (NFA)	60.85	190.35	61.46	209.39	219.85
Capital Transfers to Govt. Agencies					-
Other Developments	-			-	-
Total Expenditure for Vote 65	524.00	1,138.24	535.96	1,233.74	1,295.42

Gender Commission

Expenditure Classification	Printed Estimates 2011/12	Projected Estimates		
		2012/13	2013/14	2014/15

(1) Current Expenditure	37.65	-	125.00	-	-
Compensation for employees	37.65		125.00		
Use of Goods and services					
Current transfers to Government Agencies					
Other Recurrent					
(2) Capital Expenditure	_	-	-	-	-
Acquisition of Non Financial Assets (NFA)					
Capital Transfers to Govt. Agencies					
Other Developments					
Total Expenditure for Vote 63	37.65	-	125.00	-	-

CHAPTER FOUR

4.1 Cross Sector Linkages

In executing its mandate, the GJLO sector interacts within its sub-sectors as well as with other sectors whose services contribute to its outcomes. These sectors include: Agriculture and Rural Development; Energy, Infrastructure and ICT; General Economic, Commercial and Labour Affairs; Health; Education; Public Administration and International Relations; National Security; Social Protection, Culture and Recreation; and Environmental Protection, Water and Housing. To achieve its goals and objectives, the intra and inter linkages within the sector and with other sectors respectively, need to be harmonized and strengthened to ensure optimal resource utilization and eliminate overlaps and duplications.

4.2 Inter Sector Linkages

4.1.1 Agriculture and Rural Development (ARD) Sector

Agriculture and rural development is the back bone of the national economy as it contributes to 25% of GDP. It is a sector handling crop and animal husbandry, cooperative matters, land issues, forestry and wildlife concerns.

The GJLO sector plays a significant role in the achievement of the mandate of ARD sector by providing security and legal advice conducive for agriculture to thrive. GJLOs institutions

dealing with rehabilitation of offenders also collaborate with the sector through skills development and farm production.

4.1.2 General Economic, Commercial and Labour Affairs (GECLA) Sector

The sector plays a vital role in national economic development in the areas of trade, East African cooperation, tourism, industrialization, labour relations and regional development. The GJLO sector provides security, population data, work permits, visas, IDs, passports, company registration and dispute resolution, which in turn facilitates trade and other commercial activities.

In addition, GECLA sector contribute to the achievement of the GJLO objective by creating opportunities for the youths who due to idleness may be influenced to slide towards drugs and substance abuse.

4.1.3 Health (H) Sector

The health sector handles all health issues in Kenya in recognition that a healthy population plays an important role in national economic development. The planned Integrated Population Registration Services (IPRS) by the GJLO sector shall provide necessary data which may be used in planning for health facilities and implementation of the proposed National Health Insurance Scheme (NHIS).

The health sector also benefits immensely from security services of GJLO sector. In addition, health records are critical ingredients for security and administration of justice, which the GJLO sector addresses.

4.1.4 Education (E) Sector

Effective use of knowledge is an important factor for creating wealth, improving social welfare and international competitiveness. Implementing Kenya Vision 2030 will require use of more knowledge based skills to be able to create, adopt, adapt and use science technology and innovation which is an integral part of education. The huge investment in education sector requires an enabling environment to prosper especially on security. Education and skills training is further extended to the rehabilitation and correctional programmes of the GJLOs sector.

4.1.5 Public Administration and International Relations (PAIR) Sector

The goals of PAIR sector include: enhancing management and accountability of public resources, ensuring existence of staff with competitive pay, ensuring equitable sharing of revenue at both national and county levels, promoting global integration, coordinating the implementation of national development agenda, promoting legislative agenda and safeguarding of national interest. In order for this sector to achieve its goals, the GJLO sector facilitates it through oversight of the implementation of the constitution, ensuring there is accountability and transparency in the use and management of public resources and offices, recovery of misappropriated public resources and administration of the justice system.

4.1.6 Energy, Infrastructure and ICT (EII) Sector

The EII sector provides the necessary infrastructural and technological services that all other sectors need to implement their programmes. In particular, GJLO sector is embracing modern technology to improve service delivery and therefore, collaboration with EII sector is important to ensure consistency with e-government policy and other administrative guidelines. Further professional support from the EII sector is sought by GJLO sector to spearhead infrastructural developments that it carries out.

4.1.7 National Security (NS) Sector

GJLO sector supplements and complements NS sector in its efforts of providing and improving the country's security through surveillance, border controls and administration of justice. Increased security threats and its complexity calls for greater collaboration between the two sectors.

4.1.8 Social Protection, Culture and Recreation (SPCR) Sector

The GJLO Sector in collaboration with the National AIDS Control Council (NACC) and other stakeholders are implementing the Kenya National HIV and AIDS Strategic Plan (2009/10 - 2012/13) and the campaign against drugs and substance Abuse. The GJLO sector is also responsible for coordination disaster management response initiatives. The GJLO sector is also working closely with SPCR sector to discourage cultural practices that may bring conflict between communities when seeking to preserve the positive values of such cultures.

Opportunities for recreation on the other hand will support this linkage through effectively engaging the youth and thereby reducing tendencies towards drugs and substance abuse.

4.1.9 Environmental Protection, Water and Housing (EPWH) Sector

The EPWH sector ensures provision of safe water, effective sewerage disposal and management of solid waste, housing facilities and environmental conservation. GJLO sector supports EPWH sector by providing security and enforcing the laws necessary for implementation of environmental protection, water and housing sector's mandate.

4.3 Emerging Issues

There are several emerging issues affecting the GJLO sector in the process of implementing its mandate. The key emerging issues include:

- 1) Overwhelming public expectation in implementation of the Constitution. This constitution is viewed by the public as a panacea to solve all their problems.
- 2) Transformation of government institutions into agencies aimed at improving service delivery to the public. Examples include: Immigration and Registration Services, National Police Service, Office of the Director of Public Prosecutions, Commission for the Implementation of Constitution, Ethics and Anti-Corruption Commission, Independent Electoral and Boundaries Commission and Prisons Reform Programme.
- 3) Opportunities resulting from the new initiative of Public Private Partnership (PPP) in line with government policies. The synergy that this partnership is generating results into good understanding and mobilization of additional resources to improve service delivery.
- 4) Demand for use of modern technology in service delivery in the sector.
- 5) On-going implementation of reform in the public service which include judicial, legal and institutional reforms, which are mainly hinged to the Constitution.
- 6) Increased and complex nature of security threats.

- Demanding reforms in the electoral process in terms of increased electoral posts and units as well as electronic voting.
- 8) Need for civic education to enlighten the public on the constitution and government services.
- Need for enhanced programmes on national cohesion in view also of the up-coming elections.
- 10) Costing and financing of the new structures or framework of administration and governance which are part of the Constitution. Such structures are yet to be agreed upon and are still being debated.
- 11) The way to engage with the public in consultations as envisaged by the Constitution in matters affecting them including the budgetary process i.e. the mode, date, format, duration, who to engage, how to identify and invite them, venue, and reporting the outcome among others.

4.4 Challenges

The country is faced with negative impact of drought, high food and fuel prices, insecurity, depreciating value of the Kenya shilling and global economic crisis. These have aggravated the GJLO sector position whose key challenges are:

4.3.1 Inadequate funding

There has been inadequate funding in key items to support operations of the sector, which has offices up to the grass-root levels. This is further worsened by competing high priority needs and other national emergencies.

4.3.2 Operational challenges

The sectors' operations are largely manual including storage of records and data retrieval. This has contributed to delays in service delivery and thereby inconveniencing the public. There is also insufficient equipment and other working tools including vehicles to facilitate operations.

4.3.3 Governance issues

The GJLO sector is faced with challenges of restructuring in line with the new constitutional dispensation between the National and County governments as currently there are no clear legislative and agreed administrative guidelines.

4.3.4 Human Capital

The sector is experiencing shortage of staff in addition to lack of adequate skills and knowledge for them to undertake their tasks optimally.

4.3.5 Security threats

Insecurity and crime challenges cannot be overemphasized. There are increased security concerns due to complex nature of the threats and use of sophisticated weaponry.

- **4.3.6** Inadequate intra and inter agency collaboration which would ensure that sub-sectors and sectors benefit maximally from created synergies.
- **4.3.7** Challenges of implementing the new Constitution, which includes failure to submit quarterly implementation returns by public institutions.
- **4.3.8** Lack of or inadequate policy and legal framework which affects the implementation of programmes e.g. anti-corruption campaign.
- **4.3.9** Delays in judicial processes which impact negatively on the administration of justice including safety of witnesses and victims. There are many pending court case, judicial staff are few, and records and filing remain manual.
- **4.3.10** Lack of decentralization of some government services leading to delayed service delivery to the public. In certain instances members of the public have to travel long distances to access such services.
- **4.3.11** Inadequate monitoring, evaluation and reporting systems to provide reliable feedback on the implementation of programmes and activities.
- **4.3.12** Inadequate infrastructural facilities to support service delivery e.g. housing and transport services.
- **4.3.13** Continued use of obsolete and/or inadequate technology in service delivery including records management and equipment.

- **4.3.14** Increased drug and substance abuse.
- **4.3.15** Data on GJLO sector is not integrated and therefore not easily accessible and shared. In some cases it is limited and may not be reliable.
- **4.3.16** HIV/AIDS menace that affects the productive labour force and is costly to control and manage.
- **4.3.17** High and increased public expectations from the government on delivery of services and utilization of public resources.
- **4.3.18** Retrogressive cultural practices which threaten peaceful co-existence of communities and bring about insecurity.
- **4.3.19** Low levels of civic education (public awareness) and lack of effective partnership with the media houses.
- **4.3.20** Low absorption of funds especially from development partners for various varied reasons.
- **4.3.21** Disparities in terms and conditions of service for various cadres of staff leading to low morale and a de-motivated work force.
- **4.3.22** Political interferences leading to delays in decision-making and/or actions that may not necessarily be of public interest.
- 4.3.23 Delimitation of boundaries
- **4.3.24** Regulations to the Electoral Boundaries Acts
- **4.3.25** Electronic voting

CHAPTER FIVE: CONCLUSION

This sector report has been prepared with the objectives of reviewing the sector performance and achievements in relation to its core mandates and functions, identifying the challenges faced by the sector MDAs in the implementation of respective mandates. The process entails collecting and analysing the relevant information from MDAs in order to facilitate preparation of realistic budget estimates, and consolidating the inputs into the GJLO Sector Working Group (SWG) report.

While the Government is fully committed to maintaining the rule of law, peace, good governance and security, improving overall service delivery, threats continue to manifest themselves in incidents of armed robbery, emerging & new forms of crimes, conflicts and inter-ethnic strife, public sector ethics and economic crimes, terrorism, emergence of organized crimes and proliferation of small arms among others. The sector will endeavour to provide an enabling environment upon which other institutions can flourish.

The sector therefore will play a pivotal role to enable other Institutions to achieve their goals and objectives. It is against this background that the sector's budgetary requirements and the budgetary ceiling need to be critically addressed.

The sector's performance is progressing well albeit a number of challenges that affect the rate of implementation. These challenges, as indicated in the report, are not unique to project implementation alone but transcend to most of the individual agencies programmes and activities. In view of this, the report has noted the critical need for the sector MDAs to formulate appropriate mitigating strategies to address the challenges and constraints. This is indeed crucial because the targets and benchmarks set by the sector cannot be adequately achieved without addressing the challenges and constraints that have hampered good performance during the past review period. It is noteworthy, however, that the sector has already embarked on a number of initiatives that are aimed at improving its performance.

Overall, adoption of the programme budgeting has proved a useful tool in mainstreaming the budget preparation and delivery of results. This process has been all inclusive and involved wide consultations. In addition, the exercise will strengthen the monitoring and evaluation function within the sector and government as a whole.

There is need to provide adequate resources during the current MTEF period 2012/13-2014/2015 especially with the forth coming county and national governments. The implementation of the new constitution has further provided for expanded democratic space and protection of human rights including access to justice, civic education and police reforms.

The rehabilitation programs for both custodial and non-custodial offenders have not been satisfactorily undertaken due to lack of adequate funding for critical specialized materials including food and ration, wood fuel and uniforms. This has led to accumulation of pending bills. Also the housing facilities for both inmates and staff are inadequate and of low standard hence leading to congestion and unhealthy environment for both inmates and staff. These factors affect the realization of planned activities and need urgent attention.

CHAPTER SIX: RECOMMENDATIONS

The sector has strived to utilize its allocated resources to ensure the mandates and functions of the various agencies are effectively implemented. It is noted that the rule of law, justice and order remain a key driver for the economic growth. The report has identified inadequate human resource capacity, financial constraints, institutional strengthening, implementation of the constitution and civic education among others as key issues to be addressed.

Human Resource Capacity Building

- Enhance the capacity of both human and material resources for the security agencies, public prosecutions, immigration & registration among others.
- Training in specialized areas on emerging and new forms of crime, integrity, attitude change and modern management styles within the institutions
- Recruit and re-train necessary optimum human resources in various fields especially the specialised skills e.g. legal & cohesion officers among others
- Enhance capacity to deal with immigration services including illegal cross border and proliferation of small arms and light weaponry.

Resource requirements

- Enhance the provisions to the community based security and public order initiatives
- Provide resources deepen the automation of the various processes within the sector.
- Provide adequate funds to operationalize the various constitutional commissions and independent offices
- Acquire and install appropriate modern technology e.g CCTV to enhance security and investigations.
- Deepen the implementation of the on-going public sector reforms including the fast tracking the recommendations of the new constitution
- Allocate adequate funds for the housing and accommodation programmes for effective implementation of various programmes, e.g prisons and probation services.
- Treasury should at all times provide exchequer release to cater for all bills submitted for payment.

Institutional strengthening

- Complete the modernization of security equipment e.g. CCTV, and acquire transport facilities for the newly created administrative structures.
- Enhance mobility by upgrading maritime, air and road transport services for timely responsiveness and disaster preparedness.
- Establish a framework for coordination of public and private security stakeholders.
- Restructure the mechanism for identifying persons for registration in the districts along the international borders.
- Upgrade early warning system and disaster management coordination mechanism in the country by enhancing the capacity of National Disaster Operational centre.
- The protection and promotion of Human Rights should be mainstreamed in all government agencies, departments and non-state actors including in the devolved governance structure
- To enhance administration of and access to justice and rule of law, the sector should ensure that necessary laws are put in place and are continually reviewed and updated by working in collaboration with other stakeholders.
- Harmonize peace building and conflicts management structures at all levels.
- Enhance the justice dispensation mechanisms and improve legal and civic awareness among the citizens
- Strengthen and operational comprehensive national policy to deal with illicit brews and illegal arms
- Decentralize service provisions including judicial services to the grass root as per the new constitution.

Annex I

Annex I	I		I	
OOP				
Programme 1: National Police servi	ce			
Sub Programme Name	Printed	Pr	ojected Estimates	
	Estimates 2011/12	2012/13	2013/14	2014/15
1.1 Administration Police Services	16,972.36	40,547.07	50,153.38	57,524.26
1.2 Kenya Police Services	22,817.45	48,950.73	51,398.26	53,968.18
1.3 Criminal Investigation Services	3,206.09	5,613.11	5,937.63	6,379.29
1.4 General Service Unit	3,976.93	5,022.96	5,086.36	5,175.45
Programme 2: Administration and Field service	12,492,.31	20,186.00	21,187.88	22,679.97
Programme 3: National				
Campaign against Drug and Substance Abuse	313.20	2,054.96	2,157.46	2,265.97
Programme 4 Government	010020	2,00 112 0	2,10,110	_,_000,> ;
Printing Services	896.31	3,378.95	3,638.29	4,002.05
Total Expenditure Vote 01	60,674.65	125,753.77	139,559.27	151,995.17
National Police Commission				
Programme 1: National Police human	n resources manag	ement and developr	nent	
Sub Programme Name	Printed	Pr	ojected Estimates	
0	Estimates 2011/12	2012/13	2013/14	2014/15
National Police human resources management and development		016.00	5 (0,00	(10.26
Total Expenditure Vote 66	250.00	916.00	560.00	618.36
F	250.00	916.00	560.00	618.36
OVP&HA				
Programme 1: Policy, Manageme Ministry of Home Affairs	ent and Support	Services to the C	Office of the Vice	President and
Sub Programme Name	Printed	Pr	ojected Estimates	
	Estimates 2011/12	2012/13	2013/14	2014/15
1.1 Parliamentary Government Business	563.66	20.12	22.4	28.03
1.2 Coordination of Ministerial Services	473.53	1,022.03	1124.23	1,432.61
Total Expenditure	1,037.19	1,042.15	1146.63	1,460.64

100011011106.0	941.70	697.75	546.20	532.00
Governance(The Ombudsman) Total for Prog. 3	88.94	-	-	
(NSA) 3.3 Promotion of good	370.00	180.00	20.00	-
3.2 Non State Actors Support	482.76	517.75	526.20	532.00
3.1 Administrative services				
Programme 3: Policy, Planning and	- Management	1,600.00	1,200.00	1,200.00
Total for Prog. 2		400.00	300.00	300.00
-	0			
2.3 Civic Engagement & Self Governance	0	400.00	300.00	300.00
2.2 Non State Actors Civic Education	0	400.00	300.00	300.00
2.1 Open Governance	0	400.00	300.00	300.00
Programme 2: Kenya National Inte		lucation Programm	ne	ſ
Total for Prog. 1	1,267.86	3,417.79	3,095.23	3,428.13
1.7 National Cohesion	86.55	1,040.10	764.86	822.69
1.6 Human Rights	-	55.00	57.00	60.00
Awareness	68.85	327.80	463.80	721.10
1.5 National Legal Aid and	650.00	1,041.00	811.40	820.00
1.4 Agenda Four-Commissions	155.00	395.00	394.30	395.00
1.3 Anti-Corruption Campaign	153.50	285.09	318.90	312.70
1.2 Law Reform	153.96	273.80	284.97	296.64
1.1 Constitutional and Legal Policy.	2011/12	2012/13	2013/14	2014/15
Sub Programme Name	Estimates	2012/13	Projected Estimate 2013/14	s 2014/15
Programme 1: Legal, Ethics, Integr	ity, National Co Printed			-
MOJNCCA				<u> </u>
Total Expenditure of Vote 05	13,868.01	16,043.97	17339.28	18,897.59
Total Expenditure	147.55	957.76	1070.21	1,083.33
1. Betting and Lottery Services	147.55	957.76	1070.21	1,083.33
Programme 3: Betting and Lottery	Services		15122.77	
Total Expenditure	12,500.23	14,044.06	15122.44	16,353.62
2.3 Community Based Offender Services	849.75	296.65	300.77	405.06
2.2 Capacity Development	3.6	1,146.50	1175.56	1,259.77
2.1 Offender Services	11,829.92	12,600.91	13646.12	14,688.79

Programme 4 GJLOS Sector				
Wide Policy and Reform Coordination`	552.95	583.50	797.65	445.20
Total Prog. 4				
U U	552.95	583.50	797.65	445.20
Programme 5 Legal Education	200.00	520.00	455.89	415.00
and Policy Programme Total Prog. 5	390.00	528.88	455.89	415.00
100011105.0	390.00	528.88	455.89	415.00
Total Expenditure of Vote 17	3,152.51	6,827.92	6,094.97	6,020.33
SLO				
Sub Programme Name	Printed		Projected Estimate	s
	Estimates 2011/12	2012/13	2013/14	2014/15
Programme 1 Legal services to government and public	1,336.50	3,420.10	4,515.14	6,142.47
1.1 Management/administration of matters	269.60	342.30	440.30	584.01
1.2 Treaties and Agreements	82.50	111.40	136.00	171.80
1.3 Bills, subsidiary legislation and legal notices services	110.10	124.90	145.90	176.20
1.4 Management of Public Trusts and Estates	278.50	332.40	410.80	525.70
1.5 Management of registration services	229.80	279.80	353.00	460.70
1.6 Research into the Causes of Crime and Its Prevention	50.00	211.10	239.30	284.60
1.7 Witness Protection	235.00	1,818.20	2,512.94	3,548.16
1.8 Copy Rights Protection	81.00	200.00	276.90	391.30
Total Expenditure of Vote 25	1,336.50	3,420.10	4,515.14	6,142.47
Judiciary				
Sub Programme Name	Printed		Projected Estimate	S
	Estimates 2011/12	2012/13	2013/14	2014/15
Programme 1 Judicial Service Commission & JTI	225	177	195	214
Programme 2 Administration	4,468	6,201.00	7,168.00	7,885
Programme 3 Court Service	4,385	6,098.00	6, 568.00	7,025
Programme 4 Auxiliary and Association	248	275	303	333
Total Expenditure of Vote 26	9,326	12,751.00	14,234.00	15,458

toral Process in F	Kenya			
Estimates	Estimates	Projected Estimates		
2011/12	2012/13	2013/14	2014/15	
4,056.90	23,019.80	6,189.60	6,499.08	
210.30	313.60	374.60	393.33	
4,573.60	1,688.40	2,265.10	2,378.36	
2,261.20	595.80	234.50	246.11	
342.10	683.80	483.00	507.15	
4.40	80.50	80.50	84.53	
24.40	193.60	154.00	161.70	
-	32.80	32.80	34.44	
11,472.90	26,608.30	9,814.10	10,304.70	
and administrativ	ve boundaries			
295.80	420.70	31.60	33.20	
295.80	420.70	31.60	33.20	
ition and Funding	g of Political Parties	8		
112.00	140.00	145.00	150.00	
250.00	3,300.00	3,465.00	3,638.20	
362.00	3,440.00	3,610.00	3,788.20	
12,130.70	30,469.00	13,455.70	14,126.10	
Estimates 2011/12	Estimates	Projected Es	stimates 2014/15	
<u> </u>		2010/1 7	2017/1J	
1.817.03	2,889.78	3,421.30	3,523.09	
1,817.03	2,889.78	3,421.30	3,523.09	
	Estimates 2011/12 4,056.90 210.30 4,573.60 2,261.20 342.10 4,40 24.40 24.40 24.40 295.80 11,472.90 and administrative 295.80 112.00 362.00 12,130.70 Estimates	2011/12 2012/13 4,056.90 23,019.80 210.30 313.60 4,573.60 1,688.40 2,261.20 595.80 342.10 683.80 4.40 80.50 24.40 193.60 25.80 11,472.90 26,608.30 32.80 11,472.90 26,608.30 and administrative boundaries 32.80 295.80 420.70 295.80 420.70 112.00 140.00 250.00 3,300.00 362.00 3,440.00 12,130.70 30,469.00 Estimates 2011/12 2012/13 30	Estimates 2011/12 Estimates 2012/13 Projected Estimates 2013/14 4,056.90 23,019.80 6,189.60 210.30 313.60 374.60 4,573.60 1,688.40 2,265.10 2,261.20 595.80 234.50 342.10 683.80 483.00 4.40 80.50 80.50 24.40 193.60 154.00 32.80 32.80 32.80 11,472.90 26,608.30 9,814.10 and administrative boundaries 31.60 154.00 295.80 420.70 31.60 112.00 140.00 145.00 250.00 3,300.00 3,465.00 362.00 3,300.00 3,465.00 362.00 3,440.00 3,610.00 12,130.70 30,469.00 13,455.70 2011/12 2012/13 2013/14	

MIRP					
Programme 1 Population Registration					
Sub Programmes (SP)	Estimates	Estimates	Projected	Estimates	
-	2011/12	2012/13	2013/14	2014/15	
1.1 National Registration Services	3,810.78	11,217.34	6,518.87	7,784.55	
1.2Refugee Management	369.95	390.00	435.00	435.00	
Total Expenditure of Programme 1	4,180.73	11,607.34	6,953.87	8,219.55	
Programme 2 Immigration Services					
2.1 Travel Documentation	1,376.27	1,076.32	1,237.70	1,325.60	
2.2 Border Management	242.15	1,105.78	1,366.70	1,390.00	
2.3 Residency and naturalization	192.14	116.60	134.10	137.00	
Total Expenditure of Programme 2	1,810.56	2,298.69	2,738.50	2,852.60	
Programme 3 Administration and Planning	317.07	404.00	476.00	518.00	
Total Expenditure of Programme 3	317.07	404.00	476.00	518.00	
Total Expenditure of Vote 40	6,308.36	14,310.03	10,168.37	11,590.15	
ODPP Programme 1 Prosecutions of all cr	iminal offences				
Sub Programmes (SP)	Estimates Estimates		Projected Estimates		
Sub Hogrammes (SF)	2011/12	2012/13	2013/14	2014/15	
	355.00	2,229.31	2,229.31	2,053.65	
1.1 Facilitation of the participation of witnesses and victims in criminal justice system	-	65.00	65.00	65.00	
1.2 Advise on matters pertaining to the application and development of criminal law	-	38.00	38.00	38.00	
1.3Management of public prosecutions.	_	85.00	85.00	85.00	
1.4 Co-operation in criminal matters	_	75.00	75.00	75.00	
1.5 Institutional Reforms, Restructuring and Strengthening	-	791.26	768.33	768.33	
Total Expenditure of Vote	355.00	3,283.57	3,260.64	3,084.98	

KNHRC				
Sub Programmes (SP)	Estimates	Estimates	Projected	Estimates
	2011/12	2012/13	2013/14	2014/15
Programme 1 Protection and				
Promotion of Human Rights	554.10	769.40	1,026.90	1,195.60
Total Expenditure of Vote				
-	554.10	769.40	1,026.90	1,195.60
CIC				
Programme 1 Implementation of th	e constitution			
Sub Programmes (SP)	Estimates	Estimates	Projected Estimates	
	2011/12	2012/13	2013/14	2014/15
1.1 Legislative Development				
	524.00	296.00	315.00	327.00
1.2 Compliance and oversight				
1 C		57.00	76.00	88.00
1.3Transition to Devolved				
Government		98.00	117.00	129.00
1.4 Documentation and reporting				
		86.00	105.00	117.00
1.5 Institutionalstrengthening				
		601.24	620.75	634.42
Total Expenditure of Vote 63				
-	524.00	1,138.24	1,233.75	1,295.42

Annex II: OP

Summary of Resource requirements by Programmes (Kshs.Million)						
Summary of Programme	S S					
	Printed Estimates		Projected Estimates			
Programme Name	2011/12	2012/13	2013/14	2014/15		
Security Reforms						
	46,972,823,679	100,133,863,673	112,575,640,750	123,047,177,504		
Sub-programmes						
Kenya Police Services	22,817,450,407	48,950,726,795	51,398,263,135	53,968,176,291		
Administration Police	22,017,430,407	40,550,720,755	51,550,205,155	33,300,170,231		
Services	16,972,356,964	40,547,069,634	50,153,382,168	57,524,261,359		
Criminal Investigation	10,072,000,004	10,017,000,001	50,155,502,100	57,524,201,555		
Services	3,206,090,217	5,613,108,473	5,937,631,125	6,379,294,513		
General Service Unit ³						
	3,976,926,091	5,022,958,771	5,086,364,322	5,175,445,341		
Programme Name						
Administration and Field						
services	12,492,307,922	20,185,995,020	21,187,881,751	22,679,974,728		
Programme Name						
National Campaign						
against Drug and						
Substance Abuse	313,200,000	2,054,960,000	2,157,460,000	2,265,970,000		
Programme Name						
Government Printing						
Services	896,313,568	3,378,949,505	3,638,288,609	4,002,052,609		
Total Expenditure of	60,674,645,169					
Vote 1	00,074,043,109	125,753,768,198	139,559,271,110	151,995,174,841		
National Police service						
Commission=Vote 66	250,000,000	916,000,000	560,000,000	618,360,000		

³ GSU figures need review

County and Districts

	HEAD OO6 – COUNTY AND DISTRIC	CT ADMINISTRATION SERVICE	S
OFFICE EQUI	PMENT AND FURNITURE	Kshs.	Total
County		@ 7.5m	352,500,000.00
	• 47 prados	@3.5m	141,000,000.00
	• 47 staff cars	@ 3m	329,000,000.00
	94 utilitiesFuel, oil and lubricants	50 litres x 120 x365 days x 47 counties	102, 930,000.00
	Routine maintenance	30,000 x 4 x 47	22,560,000.00
	• Photocopiers	@850,000 x 47	39,950,000
	• Computers / printers	@600,000 x 47	28,200,000
	• Fire proof cabinet	@200,000 x 47	9,400,000
	Cabinets	@25,000 x 47	7,050,000
	• Furniture	@1,000,000 x 47	47,000,000
	• Stationery	@200,000 x 47	9,400,000
	• Utilities	@200,000 x 12 months x 47	112,800,000
	Domestic Travel	@1,000,000 x 47	47,000,000
	• Others	@200,000 x 47	9,400,000
Totals			1,258,190,000.00

	• Vehicles ⁴	@3.5m x 300	1,050,000,000
DC's	• Fuel, oil and lubricants ⁵	24 litres x 120 x365 days x 288 districts	302,745,600.00
	• Routine maintenance ⁶	288m+36m	324,000,000
	• Basic furniture	3,000,000 per district x 110	330,000,000
	Computers and Accessories	500,000 per district x 288	144,000,000
	• Fax's	30,000 per district x 200	6,000,000
	• PABX'S	@824,000 x 110	90,640,000
	• Photocopiers	@800,000 x 110	88,000,000
	• Shredders	@70,000 x 200	14,000,000
Terest			001 240 000 00
Total			991,240,000.00
DO's	• Basic furniture	300,000 per district x 500	150,000,000
	• Computers / Printers/UPS	@200,000 x 800	160,000,000
	Computers / Printers/UPSTelkom Wireless	@200,000 x 800 @10,000 x 800	160,000,000 8,000,000
Total	-		8,000,000
<i>Total</i> Vehicles for DO's	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>
	Telkom Wireless		8,000,000
	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>
	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>
	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>
	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>
	Telkom Wireless	@10,000 x 800	8,000,000 <i>318,000,000</i>

⁴Though there is a shortfall of 2500 vehicles Vis a Vis the authorized establishment for districts, the re-alignment of district boundaries necessitates the need for review of the current authorized establishment. Consequently we propose provision of at least 300 vehicles per year for the next three years.

⁵ Currently, each DC gets about 26litres per day for use and that of DO's. We propose to enhance this provision to 50liters per day by proposing to add another 24litres at the above indicated cost.

⁶ Currently the annual budgetary allocation for this item for all districts is Kshs.190, 000,000.00. We propose that each district gets at least Kshs. 1,000,000.00 per annum (Kshs, 288 million) for the old fleet and at least Kshs.36,000,000.00 per annum to cater for the proposed 300 new vehicles.

ONGOING DI	STRICT SPECIFIC PROJ	ECTS - 2011/2012 FIN	ANCIAL YEAR	
PROVINCE	DISTRICT	ETIMATED SUM KSHS	AMOUNT ALLOCATION KSHS	AMOUNT REQUIRED
Nairobi	Makadara	57,200,000.00	6,000,000.00	51,200,000.00
	Subtotal	57,200,000.00	6,000,000.00	51,200,000.00
Central	Kengema	52,000,000.00	45,000,000.00	5,000,000.00
	Mukwerweini	45,000,000.00	37,000,000.00	8,000,000.00
	Limuru	18,300,000.00	14,300,00.00	4,000,000.00
	Mathira East	30,000,000.00	13,000,000.00	17,000,000.00
	Mathioya	30,000,000.00	13,000,000.00	17,000,000.00
	Nyeri South	60,000,000.00	48,000,000.00	12,000,000.00
	Nyandarua North	35,000,000.00	18,000,000.00	17,000,000.00
	Subtotal	270,300,000.00	174,000,000.00	80,000,000.00
Eastern	Meru Central	50,000,000.00	31,000,000.00	19,000,000.00
	Imenti South	50,000,000.00	31,000,000.00	19,000,000.00
	Embu North	30,000,000.00	6,000,000.00	24,000,000.00
	Katulani	30,000,000.00	3,000,000.00	27,000,000.00
	Matinyani	30,000,000.00	2,000,000.00	28,000,000.00
	Kathonzweni	25,000,000.00	11,000,000.00	14,000,000.00
	Kibwezi	35,000,000.00	17,620,000.00	17,380,000.00
	Subtotal	250,000,000.00	101,620,000.00	148,380,000.00
N/Eastern	Eldas	23,739,700.00	13,000,000.00	10,000,000.00
	Wajir South	15,200,000.00	5,000,000.00	12,200,000.00
	Lafey	32,923,000.00	3,000,000.00	29,923,000.00
	Ijara	9,000,000.00	6,000,000.00	3,000,000.00
	Subtotal	80,862,700.00	27,000,000.00	55,123,000.00
Nyanza	Kenyanya	22,000,000.00	13,000,000.00	9,000,000.00
•	North Masaba	28,000,000.00	14,000,000.00	14,000,000.00
	Bondo	43,000,000.00	26,400,000.00	16,600,000.00
	Uriri	40,000,000.00	8,000,000.00	32,000,000.00
	Ndhiwa	18,000,000.00	11,200,000.00	6,800,000.00
	Kisii South	16,700,000.00	10,000,000.00	6,700,000.00
	South Gucha	45,000,000.00	13,000,000.00	32,000,000.00
	subtotal	212,700,000.00	95,600,000.00	117,100,000.00
R/Valley	Nakuru North	48,000,000.00	6,000,000.00	42,000,000.00
	Kipkelion	18,500,000.00	8,000,000.00	10,500,000
	Nandi North	30,000,000.00	8,000,000.00	22,000,000.00
	Subtotal	96,500,000.00	22,000,000.00	74,500,000.00
	Grand Total	967,562,700.00	426,220,000.00	526,303,000.00

S/NO.	PROVINCE		DISTRICT	AMOUNT REQUIRED (KSHS)
I.	NAIROBI	1.	Langata	10,000,000.00
		2.	Kamukunji	10,000,000.00
		3.	Starehe	10,000,000.00
		4.	Kasarani	10,000,000.00
		5.	Njiru	10,000,000.00
	Subtotal			
II.	COAST	6.	Changamwe	10,000,000.00
		7.	Msabweni	10,000,000.00
		8.	Lamu East	10,000,000.00
		9.	Ganze	10,000,000.00
		10.	Voi	10,000,000.00
		11.	Tana Delta	10,000,000.00
	Subtotal			
III.	N/EASTERN	12.	Wajir South	10,000,000.00
		13.	Mandera West	10,000,000.00
		14.	Mandera Central	10,000,000.00
		15.	Fafi	10,000,000.00
	Subtotal			
IV.	EASTERN	16.	Kathiani	10,000,000.00
		17.	Tharaka North	10,000,000.00
		18.	Embu East	10,000,000.00
		19.	Tigania West	10,000,000.00
		20.	Mumoni	10,000,000.00
		21.	Nzambani	10,000,000.00
		22.	Mbeere South	10,000,000.00
		23.	Tseikuru	10,000,000.00
		24.	Buuri	10,000,000.00
		25.	Kyuso	10,000,000.00
		26.	Sololo	10,000,000.00
		27.	Matungulu	10,000,000.00
		28.	Kilungu	10,000,000.00
		29.	Mbooni East	10,000,000.00
		30.	Tigania East	10,000,000.00
		31.	Mwala	10,000,000.00
	Subtotal	17		
V.	WESTERN	32.	Teso South	10,000,000.00
		33.	Sabatia	10,000,000.00
		34.	Kakamega South	10,000,000.00
		35.	Bunyala	10,000,000.00
		36.	Bungoma North	10,000,000.00
		37.	Kwhisero	10,000,000.00
	Subtotal	6		
	R/VALLEY	38.	Mogotio	10,000,000.00
		39.	Marakwet East	10,000,000.00
VI.		40.	Transmara East	10,000,000.00
		41.	Nandi South	10,000,000.00
		42.	Turkana West	10,000,000.00
		43.	Rongai	10,000,000.00
		44.	Trans Nzoia East	10,000,000.00

ONGOING ECOMONIC STIMULUS PROGRAMME

		45.	Marigat	10,000,000.00
		46.	Laikipia Central	10,000,000.00
		47.	Belgut	10,000,000.00
		48.	West Pokot	10,000,000.00
		49.	Loitoktok	10,000,000.00
		50.	Tinderet	10,000,000.00
		51.	Eldoret East	10,000,000.00
		52.	Njoro	10,000,000.00
		53.	Loima	10,000,000.00
	Subtotal	16		, ,
VII.	CENTRAL	54.	Kipipiri	10,000,000.00
		55.	Gatanga	10,000,000.00
		56.	Muranga West	10,000,000.00
		57.	Mirangane	10,000,000.00
		58.	Lari	10,000,000.00
		59.	Nyeri South	10,000,000.00
		60.	Kiriyaga West	10,000,000.00
		61.	Kigumo	10,000,000.00
		62.	Gatundu	10,000,000.00
		63.	Mathira West	10,000,000.00
		64.	Thika West	10,000,000.00
		65.	Kabete	10,000,000.00
		66.	Kieni West	10,000,000.00
		67.	Nyandarua West	10,000,000.00
		68.	Githunguri	10,000,000.00
	Subtotal	14		
VIII.	NYANZA	69.	Nyatike	10,000,000.00
		70.	Nyamache	10,000,000.00
		71.	Masaba South	10,000,000.00
		72.	Kisumu Town West	10,000,000.00
		73.	Ugenya	10,000,000.00
		74.	Nyakach	10,000,000.00
		75.	Kenyenya	10,000,000.00
		76.	Rachuonyo	10,000,000.00
		77.	Nyamira	10,000,000.00
	Subtotal	9		· · ·
	Grand Total	77		770,000,000.00

The above funds will cater for civil works committed under the current Phase I and II of ESP projects implementation. UNFUNDED DISTRICTS – 2011/2012 FINANCIAL YEAR

	$\frac{2D DISTRICTS - 2011/2012 F}{D DOVINCE}$	INANCIAL		A MOUNT DEOLUDED
S/NO.	PROVINCE		DISTRICT	AMOUNT REQUIRED
IX.	NAIROBI	1.	Dagoretti	40,000,000.00
		2.	Westlands	40,000,000.00
	Subtotal	2		
Χ.	COAST	3.	Magarini	40,000,000.00
		4.	Mwatate	40,000,000.00
		5.	Kinango	40,000,000.00
		6.	Likoni	40,000,000.00
		7.	Kisauni	40,000,000.00
		8.	Rabai	40,000,000.00
		9.	Kaloleni	40,000,000.00

	Subtotal	7		
XI.	N/EASTERN	10.	Banisa	40,000,000.00
		11.	Wajir North	40,000,000.00
		12.	Dadaab	40,000,000.00
		13.	Mbalambala	40,000,000.00
		14.	Tarbaj	40,000,000.00
		15.	Hulugho	40,000,000.00
-	Subtotal	6		
XII.	EASTERN	16.	Loyangalani	40,000,000.00
		17.	North Horr	40,000,000.00
		18.	Igembe North	40,000,000.00
		19.	Tigania West	40,000,000.00
		20.	Maara	40,000,000.00
		21.	Ikutha	40,000,000.00
		22.	Lower Yatta	40,000,000.00
		23.	Mutitu	40,000,000.00
		24.	Mutomo	40,000,000.00
		25.	Mwingi West	40,000,000.00
		26.	Mbeere South	40,000,000.00
		27.	Athi River	40,000,000.00
		28.	Yatta	40,000,000.00
		29.	Masinga	40,000,000.00
		30.	Mukaa	40,000,000.00
		31.	Moyale	40,000,000.00
		32.	Laisamis	40,000,000.00
		33.	Merti	40,000,000.00
	Subtotal	18		
XIII.	CENTRAL	34.	Mwea West	40,000,000.00
		35.	Laikipia Central	40,000,000.00
		36.	Tetu	40,000,000.00
		37.	Kirinyaga East	40,000,000.00
		38.	Kiharu	40,000,000.00
		39.	Kahuro	40,000,000.00
		40.	Kandara	40,000,000.00
		41.	Kieni East	40,000,000.00
	Subtotal	8		
XIV.	RIFT VALLEY	42.	Wareng	40,000,000.00
		43.	East Pokot	40,000,000.00
		44.	Kuresoi	40,000,000.00
		45.	Gilgil	40,000,000.00
		46.	Subukia	40,000,000.00
		47.	Konoin	40,000,000.00
		48.	Chepalungu	40,000,000.00
		49.	Konoin	40,000,000.00
		50.	Isinya Dalat	40,000,000.00
		51.	Pokot	40,000,000.00
		52.	Molo	40,000,000.00
		53.	Mashuru	40,000,000.00
VV	Subtotal	12	Kalaa waxa Dari	40,000,000,00
XV.	WESTERN	54.	Kakamega East (Shinyalu)	40,000,000.00
		55.	Mumias	40,000,000.00
		56.	Matungu	40,000,000.00
		57.	Matete	40,000,000.00

		58.	Hamisi	40,000,000.00
		59.	Bumula	40,000,000.00
		60.	Cheptais	40,000,000.00
		61.	Butula	40,000,000.00
		62.	Nambale	40,000,000.00
		63.	Sirisia	40,000,000.00
		64.	Navakholo	40,000,000.00
	Subtotal	11		
XVI.	NYANZA	65.	Gem	40,000,000.00
		66.	Ugunja	40,000,000.00
		67.	Rarieda	40,000,000.00
		68.	Muhoroni	40,000,000.00
		69.	Suba	40,000,000.00
		70.	Mbita	40,000,000.00
		71.	Kuria East	40,000,000.00
		72.	Marani	40,000,000.00
		73.	Kuria West	40,000,000.00
	Subtotal	9		2,920,000,000.00
	GRAND TOTAL	73		

KENYA POLICE POLICE DEPARTMENT RECURRENT VOTE

ITEM	DESCRIPTION	RESOURCE REQUIREMENT 2012/2013
1.Purchase of vehicles	500 assorted vehicles per year@3,500,000	1,750,000,000
2.Transport operating expense County headquarters fuel, oil and lubricants	20litres*124*365days*47 counties*4 vehicles	255,266,400
3.maintenance of vehicles	Maintenance of the vehicles 30%(fuel cost)	76,000,000
4.Personal emolument	Implementation of phase two salaries	2,400,000,000
5.Recruitment	Recruitment of 3000 officers(16,000*3000*12)	576,000,000
6. Salary increment	Annual salary increment Ksh.1,800,000,000monthly salary*12months*1.05	22,680,000,000
7. Security equipment	Assorted security and communication equipment acquired	1,000,000,000
8.Security items	Specialized materials	300,000,000
9. Training	Retrain 43,000 serving police officers <u>@Kshs. 25,000per</u> officer	1,075,000,000
). Training	train 15 pilots@5,000,000	75,000,000
	Train 20 aircraft maintenance technicians@1,500,000 each	30,000,000
10.Expansion of community policing programme	 -Pilot 5 community policing sites in Rongai, Kikuyu, Ngong, Kajiado& Ruai using the new guidelines; -Roll out model community policing initiatives in 47 counties by December, 2011; 	243,015,615

	-Establish 47 partnership policing programmes/initiatives Increase the number of police stations and posts implementing the community policing by 200 @5,170,545.65 per county	
11.Operationalization of county police offices	Purchase of office equipment for 47 county offices	199,800,000
12.purchase and replacement of aircraft	2 aircraft purchased annually @650,000,000	1,300,000,000
13.purchase off speed boats	3 speed patrol boats purchased annually@100,000,000	300,000,000
TOTAL		32,260,082,015

Summary of use of goods and provisions

ITEM	AMOUNT
utilities	232,861,757
domestic travel and subsistence	325,350,390
training expense	76,742,661
fuel oil and lubricants	756,000,000
routine maintenance	428,442,089
Food and ration	370,605,855
office and general supplies services	48,000,000
uniforms	486,000,000
overhaul of vehicles and other transport equipment	43,200,000
TOTAL	2,767,202,752

DEVELOPMENT

6,750,000,000
350,000,000
283,239,388
1,250,000,000
700,000,000
490,000,000
1,140,000,000
1 560 000 000
1,560,000,000
500,000,000

50residential housing blocks refurbished annually@8,000,000per block	400,000,000
TOTALS	13,423,239,388
GRAND TOTAL	48,450,524,155
CID DEPARTMENT	

S/No	Item Description	Description	Total Resource	
			Requirement	
1.	Forensic Lab	Construction of Forensic lab	400,000,000	
2.	Criminal Intelligence	Purchase of specialized security equipment	116,600,000	
	Unit			
3.	Cyber Lab	Purchase of Cyber detection software and analysis	9,000,000	
		system		
4.	Scenes of Crime Support	Installation of DNA data bank	160,000,000	
	Services	• Purchase of scenes of crime management		
		software		
5.	Bomb section	Procurement of Bomb response containment system	93,500,000	
		and equipment		
6.	Ballistics Section	Installation of computerized Bullet Recovery and	35,000,000	
		Analysis systems		
7.	Photographic	Purchase and installation of photographic equipment	25,400,000	
		and software		
8.	Cabling of APFIS and	Networking, extension and inter linking of criminal	20,000,000	
	IBIS	data bases from CID Headquarters to other		
		institutions.		
9.	Anti-narcotics Unit	Purchase of contraband detector, highly accurate	26,000,000	
		mobile locator and worldwide high volume speaker.		
10.	Operations and	Procurement and installation of communication	30,000,000	
	Communication Systems	systems		
11.	Residential houses	Construction of residential houses	280,000,000	
12.	Non-residential building	Construction of non residential building	100,000,000	
13.	CID training school	Construction of CID training school	100,000,000	
	I	Total Development	1,395,500,000	
			1	
	ENT VOTE			
1.	Domestic Travel	To cater for allowances and transport costs.	85,070,000	

2.	Foreign travel and	To cater for cross border investigation	7,915,200
	subsistence		
3.	Rentals of produced	For lease of residential buildings	100,000,000
	assets		
4.	Office and General	For purchase and goods and services	28,891,200
	Supplies		
5.	Food and Ration	To purchase food and ration for CID training school	34,300,000
6.	Training & retraining of CID officers	To train & retrain CID officers	100,130,000
7.	Vehicles	Purchase of motor vehicle	500,000,000
		@2m x 250 vehicles	
8.	Transport operating	Fuel, oil and lubricants	64,000,000
	expenses		
9.	Routine maintenance of	To service the departments vehicles	34,000,000
	vehicles		
10.	Specialized materials	For contractual payments for maintenance of the	16,507,600
	and supplies	Integrated Ballistics Identification system equipment	
11.	Other Operating	To operationalize CIU	50,000,000
	Expenses		
12.	Security Expenses	To facilitate intelligence gathering	100,000,000
13.	Office furniture and	To procure office furniture, computer and computer	115,254,836
	general equipment	accessories	
14.	Specialized plant	To procure police and security equipment	50,000,000
	equipment and		
	machinery		
15.	Subscriptions	Membership fees for international organization	5,000,000
16.	Communication and	To procure communication equipment	7,974,800
	supplies services		
17.	Utility	To pay for water, electricity and sewerage services	8,300,000
18.	Routine maintenance	To service other assets	19,678,300
19.	Printing and advertising	To procure paralegal documents required by	4,200,000
		prosecutor in courts	
20.	Hospitality Supplies and	For welfare of officers	1,259,400
	Services		
	Bel vices		
21.	Research, Feasibility	To carry out a research on emerging crime trends	1,888,000

Total Recurrent	1,334,369,336

A) Recurrent Expenditure - Compensation to Employees/Use of Good & Services.

S/No	Sub Item	Rationale for critical areas requiring enhanced funding	Estimates FY 2012/2013 (Kshs)
1.	Basic Salaries & Allowances/Personnel Emoluments [PE]	 Increase the current allocation of 12B by 6% yearly salary increment = 12,720,000,000. Recruitment & Training of 4,000 additional officers (to cater for trainee allowances, salaries etc) @16,000/= x 4000 x 12=768,000,000/= 2nd phase salary increment under police reform programme 14% x 12B= 1,680,000,000 	15,168,000,000
2.	Police Security equipment and Supplies	Focusing on enhanced police preparedness/capacity to respond to crime and security operations.	3,538,200,000
3.	Purchase of Vehicles	454 assorted motor vehicles for the District and divisional commanders.	2,724,000,000
		I troop carrier, I land rover pick up, 1 water bowser and executive official vehicle for 47 county commanders.	1,410,000,000
		50 assorted vehicles for the office of Deputy Inspector General HQ Party.	300,000,000
		130 assorted vehicles for Specialized Units (RBPU, RDU and SGB.)	780,000,000
4.	Fuel and Lubricants	Operational fuel requirement for district/divisions to meet security operations at county i.e. 604M/V x KES 124x 50Ltrs x 365 days	1,366,852,000
		Operational fuel requirement for 47 counties i.e. 5M/V x KES 124x 50Ltrs x 365 days x 47	531,805,000
		Operational fuel requirement for 47 Specialized Unitsi.e.235 M/V x KES 124x 50Ltrs x 365 days	531,805,000
		Operational fuel requirement for office of DIG HQ Party. i.e. 150 M/V x KES 124x 50Ltrs x 365 days	339,450,000
5.	In-service Training Expenses	Reforms related in-service training focusing on altitude change, integrity and professionalism for 25,000@ KES 30,000	750,000,000
6.	Community Policing Programme	Community Policing • Community policing policy developed,	
7.	O&M	Enhanced allocation by8% for uniforms, utilities, repairs and maintenance of M/V and Fresh and Dry rations.	4,891,880,523
8.	Operationalization of county offices	Purchase of furniture and equipment for 47 counties.	705,000,000

9.	Purchase of Aircrafts	Purchase of 2 aircrafts to enhance aerial response and surveillance	1,300,000,000
10.	Purchase of Marine Crafts	Purchase of 3 speed boats to enhance surveillance along coastline and other marine borders	300,000,000
11.	Lease Service	Department targets to lease 400 housing units	112,994,400
12.	Lease of AP headquarters	Lease of AP's headquarters (DIG's office and HQ party @ 30,000 x 12months x 120 offices	43,200,000
	Grand Total (Recurrent)		35,053,186,923

b) Development Expenditure - Acquisition of Non-Financial Assets (Housing and Non-Residential)

S/No	Sub Item	Rationale for critical areas requiring enhanced funding	Estimates FY 2012/2013 (Kshs)
1.	Construction of Houses	Department targets to construct 3,465 housing units	3,465,000,000
2.	Purchase of Houses	Department targets to purchase 600 housing units	2,700 ,000,000
3.	Construction of County offices	Construct 47 county offices for county commanders @ 30m x 47 counties	1,410,000,000
4.	Expansion of three (3) training facilities	Training facilities at APTC, APSSC, and Kanyonyo Tactical Training School at Kitui	461,382,711
5.	Civil works and renovation of buildings	450 housing units/ offices at 350,000 per unit	157,500,000
6.	SUB TOTAL FOR DEVPT		5,493,882,711
7.	GRAND TOTAL (RECURRENT AND DEVELOPMENT)		40,547,069,694

A. Summary of Expenditure by Economic Classification (KShs. Millions)

Programme 4:Government Printing Services						
	Printed Estimates 2011/12	Projected Estimates				
		2012/13	2013/14	2014/15		
1) Current Expenditure	663,728,568	720,949,505	767,648,609	844,348,609		
Compensation to Employees	266,230,568	268,739,505	271,298,609	298,428,470		
Use of Goods and Services	397,498,000	452,210,000	496,350,000	545,920,139		

Other Recurrent		-		-
2) Capital Expenditure	232,585,000	2,658,000,000	2,870,640,000	3,157,704,000
Acquisition of Non- Financial Assets	232,585,000	2,658,000,000	2,870,640,000	3,157,704,000
Capital Transfers to Government Agencies				
Other Development				
Total Expenditure	896,313,568	3,378,949,505	3,638,288,609	4,002,052,609

NACADAA

a. Summary of the Expenditure by Programmes, 2011/12-2014/2015 (KShs. Millions)

Programme 1: Campaign Against Alcohol and Drug Abuse					
Sub-Programme (SP)	Estimates	Estimates	Projected	Projected	
	2011/12	2012/2013	2013/14	2014/2015	
SP 1:1 To strengthen the capacity of					
NACADA Authority to Coordinate the					
campaign against ADA in Kenya		157.17			
	78.58	137.17	235.17	353.63	
SP 1.2. To develop a comprehensive					
prevention program so as to reduce					
demand for alcohol and drug abuse	84.70	126.95	190.42	285.64	
SP 1.3. To strengthen control measures					
for ADA supply suppression	14.10	21.15	31.72	47.59	
SP 1.4 To ensure quality treatment and					
rehabilitation for persons with					
Substance Abuse Disorders (SUDs)	16.12	24.18	36.27	54.41	
SP 1.5 To undertake quality research					
on ADA in Kenya in order to guide					
policy and programmes	4.03	6.05	9.08	13.61	
SP 1.6 To strengthen inter-sectoral					
coordination and collaboration amongst					
stakeholders	4.03	6.05	9.08	13.61	
Total Expenditure of Programme 1					
	201.56	341.55	511.74	768.49	
Programme 2:	·				
Administration	111.32	184.00	235.76	413.80	
Programme 3: Implementation of the A	Alcoholic Drinks Co	ontrol Act			
SP 2.1 Implementation of the Alcoholic					
Drinks Control Act, 2010		824.41	669.96	306.05	
Total Expenditure: Programme 1, 2		02111	007.70		
&3	310.00	1349.96	1417.46	1,488.34	
Implementation of devolved services				, , , , , , , , , , , , , , , , , , ,	
to counties	-	705.00	740.00	777.63	
Grand Total					
	313.20	2,054,96	2,157.46	2,265.97	
	515.20	2,054,70	2,107.40	2,203.7	

Note:

The constitution of Kenya, 2010 requires that the NACADA Authority supports the establishment of viable institutions at the county level.

Notes

- Use of goods and services: These include utilities; communications; domestic travel and subsistence; foreign travel and subsistence; printing, advertisement and information supplies; rentals, training expenses, hospitality and uniforms; office general supplies; fuel and lubricants; maintenance; medical insurance.
- ★ Acquisition of non-financial assets: Refers to purchase of motor vehicles, office furniture and equipments; purchase of special plant, equipment and machinery, automation; forensic laboratory (N.B. proposed construction will take place in phases between F/Y 2012-2013- 2014-2015).
- Devolution: Expenditure for implantation of the devolved functions has not been included. This is attached separately.